

September 30, 2026
For immediate release

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Yokohama Rubber issues “Integrated Report 2026”

Hiratsuka, Japan—The Yokohama Rubber Co., Ltd., announced today that it has posted the English-language version of its “Integrated Report 2026” on the Company’s English-language Sustainability website. The report includes a comprehensive presentation of Yokohama Rubber’s management strategies and business activities.

“Integrated Report 2026” on Yokohama Rubber’s “Sustainability” website

https://www.y-yokohama.com/global/sustainability/information/backnumber_report/

Under Yokohama Transformation 2026 (YX2026), the Company’s medium-term plan for fiscal years 2024–2026, Yokohama Rubber is implementing initiatives that integrate sustainability activities into its business strategies. Accordingly, the Company is accelerating business activities that will lead to sustainable enhancement of its corporate value while contributing to local communities and the resolution of social issues.

To facilitate stakeholders’ proper understanding of a comprehensive presentation of Yokohama Rubber’s management strategies and business activities, in 2022 Yokohama Rubber began publishing an integrated report that includes a well-organized presentation of such key financial information as management strategies and business performance as well as important non-financial information regarding the Company’s social, environmental, human resources, and corporate governance policies and activities. Referencing the International Integrated Reporting Framework advocated by the International Financial Reporting Standards (IFRS) Foundation and the Japan Ministry of Economy, Trade and Industry’s Guidance for Collaborative Value Creation, the report’s structure is based on the key issues identified under Yokohama Rubber’s materiality review.

To deepen stakeholders’ understanding of how Yokohama Rubber will achieve sustainable growth, “Integrated Report 2026” features a new structure based on the “Corporate Value Equation,” which comprises three drivers for enhancing corporate value— improving profitability, enhancing growth expectations, and reducing the cost of capital. This year’s report presents Yokohama Rubber’s sustainable growth story in four chapters: Value Creation Story (Corporate Value), Maximizing Value Delivery and Returns (Improving Profitability), Sustainable Growth Through New Value Creation (Enhancing Growth Expectations), and The Foundations of Corporate Value and Value Proposition (Reducing Cost of Capital).

The Yokohama Rubber Group looks forward to communicating with stakeholders through various opportunities and will continue to proactively provide fair and transparent information disclosures through various methods, such as the recently released “Integrated Report 2026.”



"Integrated Report 2026" cover

"Integrated Report 2026" contents

Value Creation Story

Our History; Our Strengths; At a Glance: Yokohama Rubber Today; Businesses, Products, and Brands; Financial and Non-Financial Highlights; Message from the CEO; Grand Design for the Tire Business; Global Strategy for the Tire Business; Value Creation Process; Six Capitals; Shared Value Created with Stakeholders; Yokohama Rubber's Sustainability; Risks and Opportunities / Progress on Materiality; Products and Services; Column: Voices from the Front Line of Product Development Tackling Social Challenges

Maximizing Value Delivery and Returns

Message from the COO; Technology and Production Strategies; Message from the Co-COO; Growth Strategy of OHT Business; Financial Strategy and Shareholder Return Policy; Medium-term Management Plan Yokohama Transformation 2026 (YX2026); Progress of YX2026: Tire Business (Consumer Tires); Progress of YX2026: Tire Business (Commercial Tires/OHT); Progress of YX2026: Tire Business (Commercial Tires/TBR); Progress of YX2026: Multiple Business (MB); Progress of YX2026: Other Businesses (PRGR)

Sustainable Growth Through New Value Creation

Research & Development / Intellectual Property Strategy; Digital Transformation (DX) Strategy; Human Capital; Supply Chain; Respect for Human Rights

The Foundations of Corporate Value and Value Proposition

Environment: Contribution to a Decarbonized Society and Circular Economy; Environment: Living in Harmony with Nature; Disclosure Based on the TCFD and TNFD Frameworks; Community; Corporate Governance; Senior Management; Dialogue Between Outside Directors; Risk Management; Compliance

11-year Key Financial and Non-Financial Data; Participation in Initiatives and External Evaluations; Glossary; Financial Section; Corporate Information / Share Information