## Financial Section

rinanciai keview	20
Consolidated Balance Sheets	24
Consolidated Statements of Income	26
Consolidated Statements of Shareholders' Equity	27
Consolidated Statements of Cash Flows	28
Notes to Consolidated Financial Statements	29
Report of Independent Certified Public Accountants	34

### Financial Review

### Operating Results

### SALES

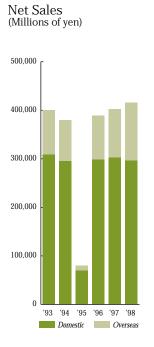
Net sales for fiscal 1998 totaled ¥415,397 million, an increase of 3.2% from fiscal 1997. As the domestic market was hit by an economic slowdown, sales in Japan dropped 2.1% to ¥296,043 million. Overseas sales, boosted by high demand and the depreciation of the yen, amounted to ¥119,354 million, a 19.2% increase. The ratio of overseas sales to net sales rose to 28.7%, from 24.9% in fiscal 1997.

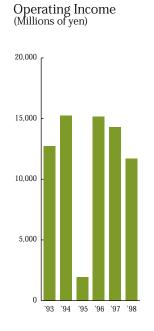
### EXPENSES/EARNINGS

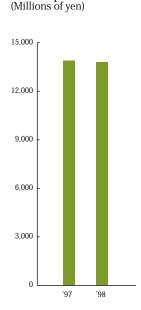
During the year under review, the cost of sales increased 3.4% to \(\frac{1}{2}\)298,551 million. Growth in promotional and distribution expenses, which rose in line with sales growth, pushed up selling, general and administrative expenses, 5.6% to \(\frac{1}{2}\)105,144 million. Operating income amounted to \(\frac{1}{2}\)11,702 million, a drop of 18.2%. In fiscal 1997, we reported other income of \(\frac{1}{2}\)1,013 million, mainly the result of sales of equity in overseas partners totaling \(\frac{1}{2}\)7,639 million. However, in fiscal 1998, owing to the absence of such income we posted \(\frac{1}{2}\)6,082 million in other expenses. As a result of these factors, Yokohama recorded a 63.3% decline to \(\frac{1}{2}\)5,620 million in income before income taxes. Net income dropped 76.7% to \(\frac{1}{2}\)873 million. Primary net income per share of common stock amounted to \(\frac{1}{2}\)2.55, down from \(\frac{1}{2}\)11.14 in fiscal 1997. We declared cash dividends of \(\frac{1}{2}\)8.00 per share, the same amount as the previous year.

### **R&D** EXPENDITURES

In fiscal 1998, Yokohama invested ¥13,800 million in R&D, which was used primarily by YRC to develop new products in the Tire and MB groups and to improve production procedures and facilities. This amount was at the same level as the ¥13,900 million reported in fiscal 1997.







**R&D** Expenditures

### **CAPITAL EXPENDITURES**

Investments of a total of \$30,800 million, up 29.4%, were made, mainly by YRC, to reinforce and streamline production facilities in both the Tire and MB groups.

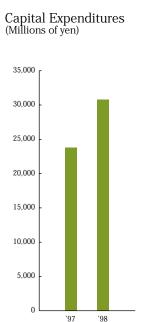
### Financial Position

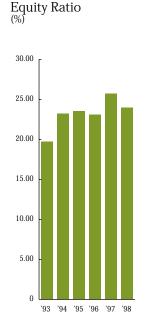
### ASSETS, LIABILITIES AND SHAREHOLDERS' EQUITY

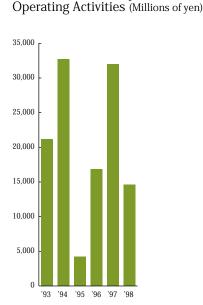
Total assets as of March 31, 1998, stood at ¥440,420 million, an increase of ¥19,481 million. Current assets rose ¥12,699 million, owing in part to a carryover from the management of a March 1998 issue of straight bonds valued at ¥20 billion, which was implemented to prepare for the redemption of ¥14.8 billion worth of convertible bonds due June 1998. Total property, plant and equipment, net, increased ¥9,095 million, owing chiefly to a rise in construction in progress related to the expansion of our sales network and the reinforcement of production facilities, as well as to a significant increase in machinery and equipment. Liabilities increased following the issuance of straight bonds. Total shareholders' equity amounted to ¥105,478 million, down 2.6% from the previous year. The shareholders' equity ratio dropped to 23.9%, from 25.7% in fiscal 1997.

### **CASH FLOWS**

During fiscal 1998, net cash provided by operating activities amounted to \$14,625 million. Under cash flows from operating activities, depreciation totaled \$21,566 million. Net cash used in investing activities totaled \$29,855 million. Net cash provided by financing activities was \$17,305 million. The net increase in cash amounted to \$2,075 million. As a result, cash and time deposits at the fiscal year-end were \$23,462 million.







Net Cash Provided by

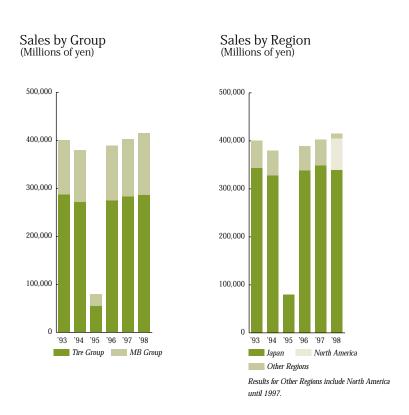
### Segment Information

### **BUSINESS GROUPS**

Despite the economic slowdown and sluggish domestic market, the Tire Group's sales rose 0.7% to ¥286,000 million. This rise is attributable to the addition of sales from a new overseas subsidiary added to the consolidated Group, as well as to the depreciation of the yen, which increased the value of sales in local currencies following conversion into yen. Operating income, however, dropped 34.2% to ¥5,268 million, because of an increase in sales-related expenses, particularly promotion costs. In the MB Group, an increase in exports, supported by the low yen and growth in sporting goods sales, contributed to an 8.9% increase in group sales to ¥129,397 million. The MB Group's operating income rose 31.4% to ¥5,540 million.

### REGIONS

In Japan, the slow economy and sluggish markets resulted in a 2.5% decline in sales to ¥339,882 million. Operating income dropped 19.0% to ¥11,904 million. In North America and other regions, sales amounted to ¥64,966 million and ¥10,549 million, respectively. In North America, we experienced an operating loss of ¥405 million, while we reported operating income of ¥133 million for other regions. As a result, sales outside of Japan rose to ¥75,515 million, compared with ¥53,906 million the previous fiscal year, equivalent to a 40.1% increase. The addition of three subsidiaries outside of Japan to the consolidated Group combined with yen conversion gains to support the increase in these sales. Overseas operating income improved by a total of ¥1,695 million from the previous year. Financial improvements made at YTC contributed to this improvement.



Six-Year Summary

Fiscal years ended March 31, 1998, 1997, 1996 and 1995, and December 31, 1994 and 1993

						Millions of yen
	1998	1997	1996	1995	1994	1993
Net Sales	415,397	402,652	389,304	80,145	379,363	400,192
Sales by Group						
Tires	286,000	283,884	276,003	54,286	271,520	286,805
Multiple Business	129,397	118,768	113,300	25,859	107,842	113,387
Sales by Region						
Japan	339,882	348,746	339,026	80,145	326,922	343,570
North America	64,966	_	_	_	_	_
Other Regions	10,549	53,906	50,277	_	52,440	56,622
Overseas Sales	119,354	100,141	90,350	10,966	84,196	90,789
Operating Income	11,702	14,313	15,155	1,943	15,222	12,734
Income before Income Taxes	5,620	15,326	5,746	205	7,752	5,095
Net Income (Loss)	873	3,753	563	(601)	2,091	(207)
Net Income (Loss) per Share (Yen)	2.55	11.14	1.77	(1.93)	7.18	(0.73)
Cash Dividends per Share (Yen)	8.00	8.00	8.00	2.00	8.00	8.00
Total Assets	440,420	420,939	423,749	407,997	416,351	444,944
Shareholders' Equity	105,478	108,306	97,907	96,012	96,664	87,664
Shareholders' Equity per Share (Yen)	307.88	316.13	302.51	303.21	320.54	308.09
R&D Expenditures	13,800	13,900	_	_	_	_
Capital Expenditures	30,800	23,800	_	_	_	_
Number of Employees	12,325	12,267	12,743	_	13,254	13,663

### Notes:

<sup>1.</sup> The fiscal year ended March 31, 1995, was a special three-month fiscal period resulting from a change in the Company's fiscal year.

<sup>2.</sup> As of fiscal 1997, results for Other Regions included those for North America. However, from fiscal 1998, results for North America have been calculated separately.

<sup>3.</sup> The figures for capital expenditures and R&D expenditures have been reported on a consolidated basis since fiscal year 1997.

### **Consolidated Balance Sheets**

The Yokohama Rubber Co., Ltd. and Consolidated Subsidiaries As of March 31, 1998 and 1997  $\,$ 

	Millions of yen		Thousands of U.S. dollars (Note 1)	
Assets	1998	1997	1998	
Current Assets:				
Cash and time deposits (Note 4)	¥ 23,462	¥ 21,387	\$ 177,742	
Marketable securities (Note 4)  Trade receivables:	29,213	27,000	221,311	
Notes and accounts (Notes 4 and 6)	104,892	106,477	794,636	
Unconsolidated subsidiaries and associated companies	8,236	9,158	62,394	
Allowance for doubtful receivables	(4,096)	(4,121)	(31,030)	
Inventories (Note 3)	63,913	60,015	484,189	
Deferred income taxes	4,899	3,767	37,114	
Other current assets	14,283	8,420	108,205	
Total current assets	244,802	232,103	1,854,561	
Property, Plant and Equipment, at Cost (Notes 4 and 5):  Land  Buildings and structures  Machinery and equipment  Construction in progress	29,694 100,331 297,700 10,930	27,562 95,777 282,429 5,341	224,955 760,083 2,255,303 82,803	
	438,655	411,109	3,323,144	
Less accumulated depreciation	(284,683)	(266,232)	(2,156,689)	
Total property, plant and equipment, net	153,972	144,877	1,166,455	
Investments and Other Assets:				
Investment securities:				
Unconsolidated subsidiaries and associated companies	6,202	7,775	46,985	
Other	1,879	1,839	14,235	
Long-term loans receivable	4,884	7,246	37,000	
Other investments and other assets	25,820	22,468	195,606	
Allowance for doubtful receivables	(536)	(564)	(4,061)	
Total investments and other assets	38,249	38,764	289,765	
Foreign currency translation adjustments	3,397	5,195	25,734	
Total	¥ 440,420	¥ 420,939	\$ 3,336,515	

		Millions of yen	
Liabilities and Shareholders' Equity	1998	1997	1998
Current Liabilities:			
Bank loans	¥122,460	¥133,609	\$ 927,727
Current maturities of long-term debt (Note 4)	23,021	7,965	174,402
Commercial paper	10,500	3,000	79,545
Trade notes and accounts payable	71,730	68,239	543,409
Accrued income taxes	2,665	7,288	20,189
Accrued expenses	19,431	19,649	147,205
Other current liabilities	14,378	11,742	108,924
Total current liabilities	264,185	251,492	2,001,401
Long-term debt (Note 4)	53,151	43,854	402,659
Other long-term liabilities	4,573	3,960	34,644
Liabilities for severance benefits	11,718	12,046	88,773
Deferred income taxes	234	331	1,773
Minority interests	1,081	950	8,189

\_

### Shareholders' Equity:

Common	stoc	k:
--------	------	----

Authorized: 480,000,000 shares Issued: 1998-342,598,162 1997-342,598,162 38,909 38,909 294,765 Capital surplus 31,893 31,893 241,614 Legal reserve (Note 8) 8,293 7,967 62,826 Retained earnings (Note 9) 26,383 29,537 199,871 Total shareholders' equity 105,478 108,306 799,076 ¥440,420 ¥420,939 \$3,336,515

### **Consolidated Statements of Income**

The Yokohama Rubber Co., Ltd. and Consolidated Subsidiaries For the years ended March 31, 1998, 1997 and 1996

	Millions of yen			Thousands of U.S. dollars (Note 1)
	1998	1997	1996	1998
Net sales	¥415,397	¥402,652	¥389,304	\$3,146,947
Cost of sales	298,551	288,800	277,401	2,261,750
	116,846	113,852	111,903	885,197
Selling, general and administrative expenses	105,144	99,539	96,748	796,545
Operating income	11,702	14,313	15,155	88,652
Other income (expenses):				
Interest income and dividends received	1,103	1,449	1,278	8,356
Interest expense	(5,533)	(5,790)	(6,272)	(41,917)
Other-net	(1,652)	5,354	(4,415)	(12,515)
	(6,082)	1,013	(9,409)	(46,076)
Income before income taxes Income taxes (Note 2):	5,620	15,326	5,746	42,576
Current	5,945	10,229	5,670	45,038
Deferred	(1,111)	(221)	(214)	(8,417)
	4,834	10,008	5,456	36,621
Minority interests in net income of				
consolidated subsidiaries	22	(47)	(16)	167
Amortization of excess of cost over				
net assets acquired, net	(34)	(1,632)	(19)	(258)
Equity in earnings of unconsolidated				
subsidiaries and associated companies	99	114	308	750
Net income	¥ 873	¥ 3,753	¥ 563	\$ 6,614
Per share amounts:		Yen		U.S. dollars
Net income: Primary	¥2.55	¥11.14	¥1.77	\$0.02
Net income: Fully diluted	_	¥11.10	¥1.76	

# Consolidated Statements of Shareholders' Equity The Yokohama Rubber Co., Ltd. and Consolidated Subsidiaries For the years ended March 31, 1998, 1997 and 1996

		Millions of yen				
	Shares of common stock	Common stock	Capital surplus	Legal reserve	Retained earnings	
Balance at March 31, 1995	316,655,465	¥32,510	¥25,494	¥7,508	¥30,500	
Decrease resulting mainly from changes in						
equity in consolidated subsidiaries	_	_	_	(25)	(169)	
Net income	_	_	_	_	563	
Cash dividends paid	_	_	_	_	(1,583)	
Directors' and statutory auditors' bonuses	_	_	_	_	(17)	
Transfer to legal reserve	_	_	_	175	(175)	
Common stock issued upon exercise of warrants	6,987,208	1,723	1,723		_	
Foreign currency translation adjustments	_	_			(320)	
Balance at March 31, 1996	323,642,673	34,233	27,217	7,658	28,799	
Increase resulting from changes in						
equity in consolidated subsidiaries	_	_		5	_	
Net income	_	_			3,753	
Cash dividends paid	_	_			(2,636)	
Directors' and statutory auditors' bonuses	_	_			(75)	
Transfer to legal reserve	_	_		304	(304)	
Common stock issued upon exercise of warrants	18,955,489	4,676	4,676		_	
Balance at March 31, 1997	342,598,162	38,909	31,893	7,967	29,537	
Decrease resulting from changes in						
equity in consolidated subsidiaries	_	_	_		(885)	
Net income	_	_	_	_	873	
Cash dividends paid	_	_	_		(2,741)	
Directors' and statutory auditors' bonuses	_	_	_	_	(75)	
Transfer to legal reserve	_	_	_	326	(326)	
Balance at March 31, 1998	342,598,162	¥38,909	¥31,893	¥8,293	¥26,383	

	Thousands of U.S. dollars (Note 1)			
	Common stock	Capital surplus	Legal reserve	Retained earnings
Balance at March 31, 1997	\$294,765	\$241,614	\$60,356	\$223,765
Decrease resulting from changes in				
equity in consolidated subsidiaries	_	_	_	(6,705)
Net income	_	_	_	6,614
Cash dividends paid	_	_	_	(20,765)
Directors' and statutory auditors' bonuses	_	_	_	(568)
Transfer to legal reserve	_	_	2,470	(2,470)
Balance at March 31, 1998	\$294,765	\$241,614	\$62,826	\$199,871

### **Consolidated Statements of Cash Flows**

The Yokohama Rubber Co., Ltd. and Consolidated Subsidiaries For the years ended March 31, 1998, 1997 and 1996

	Millions of yen			Thousands of U.S. dollars (Note 1)
	1998	1997	1996	1998
Operating Activities:				
	¥ 873	¥ 3,753	¥ 563	\$ 6,613
Adjustments to reconcile net income to net cash:				
Depreciation	21,566	21,167	21,146	163,378
Provision for severance benefits, less payments	(328)	141	480	(2,485)
Equity in earnings of unconsolidated subsidiaries				
and affiliates, net	99	(114)	(308)	750
Deferred income taxes — non-current	<b>(70)</b>	(111)	(18)	(530)
Increase (decrease) in working capital:				
Trade notes and accounts receivable	(2,213)	(2,021)	(7,951)	(16,765)
Inventories	(3,898)	556	(5,270)	(29,530)
Other current assets	(2,690)	5,008	(4,315)	(20,378)
Notes and accounts payable	3,491	(2,460)	8,832	26,446
Other current liabilities	(2,205)	6,080	3,655	(16,704)
Net cash provided by operating activities	14,625	31,999	16,814	110,795
Investing Activities:				
Additions to property, plant and equipment	(27,060)	(20, 323)	(20,015)	(205,000)
Increase in investments	(553)	(2,763)	(4,463)	(4,189)
Proceeds from sales of investment securities				
and properties	2,052	7,542	5,618	15,545
Other, net	(4,294)	(6,626)	1,417	(32,530)
Net cash used in investing activities	(29,855)	(22,170)	(20,277)	(226,174)
Financing Activities:				
Increase in short-term bank loans and current				
maturities of long-term debt	(10,893)	(15,212)	36,437	(82,523)
Increase (decrease) in commercial paper	7,500	3,000	(8,000)	56,818
Proceeds from long-term debt	33,644	8,420	1,018	254,878
Decrease in long-term debt	(10,205)	(10,900)	(27,466)	(77,310)
Common stock issued upon exercise of warrants	_	9,351	3,446	_
Payment of cash dividends	(2,741)	(2,635)	(1,583)	(20,765)
Net cash provided by (used in) financing activities	17,305	(7,976)	3,852	131,098
Increase in cash	2,075	1,853	389	15,719
Cash at beginning of year	21,387	19,534	19,145	162,023
Cash and time deposits at end of year	¥ 23,462	¥21,387	¥ 19,534	\$177,742

### **Notes to Consolidated Financial Statements**

The Yokohama Rubber Co., Ltd. and Consolidated Subsidiaries

### 1. Basis of Presenting Financial Statements

The accompanying consolidated financial statements of The Yokohama Rubber Co., Ltd. (the "Company") have been prepared in accordance with accounting principles and practices generally accepted in Japan and have been compiled from the consolidated financial statements filed with the Ministry of Finance in Japan.

In preparing these statements, certain reclassifications and rearrangements have been made to the consolidated financial statements prepared domestically in order to present these statements in a form which is more familiar to readers outside Japan. In addition, the accompanying notes include additional information which is not required under accounting principles and practices generally accepted in Japan.

The U.S. dollar amounts included herein are solely for the convenience of the reader and have been translated from the Japanese yen amounts at the rate of \frac{\pmathbf{1}}{32.00}=U.S.\frac{\pmathbf{1}}{31}, the approximate exchange rate prevailing on March 31, 1998.

### 2. Summary of Significant Accounting Policies

### (1) Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and all its significant majority-owned domestic and foreign subsidiaries (together, the "Companies"). Investments in unconsolidated subsidiaries and associated companies (companies owned 20% to 50%) are accounted for by the equity method of accounting.

All significant intercompany transactions and balances have been eliminated. The excess of the cost of the Companies' investment in subsidiaries and associated companies over their equity in the net assets at the dates of acquisition was not material and has been fully amortized as incurred.

### (2) Foreign Currency Translation

Current foreign currency receivables and payables are translated at the year-end rates, and non-current receivables and payables at historical rates.

### (3) Marketable Securities and Investment Securities

Marketable securities are carried at the lower of cost or market and investment securities are carried at cost. Costs are determined by the moving average method.

### (4) Inventories

Inventories are stated at cost determined by the moving average method, except that the finished products of certain subsidiaries are valued by the most recent purchase price method.

### (5) Allowance for Doubtful Receivables

Allowance for doubtful receivables is provided at an estimated amount of probable bad debts plus the maximum amount which could be deductible under the Japanese income tax law.

### (6) Depreciation

Depreciation of property is computed principally by the declining-balance method based on the estimated useful lives of the respective assets.

### (7) Liabilities for Severance Payments and Employee Benefit Plans

Employees who terminate their services with the Companies are, under most circumstances, entitled to lump-sum severance payments determined by reference to their current basic rate of pay and length of service. The Companies generally provide for this liability at 40% of the amount (the maximum amount permitted to be deducted for income tax purposes) which would be required to be paid if all employees voluntarily terminated their service at the balance sheet date.

The Company and certain consolidated subsidiaries have non-contributory pension plans for their termination caused by age limit. Payments to the pension fund are charged to income when made.

The liabilities also include provisions for retirement payments for directors and statutory auditors determined according to the Company's internal rules.

In addition to providing pension and severance plan benefits, certain subsidiaries sponsor several unfunded defined benefit postretirement plans which provide certain health care and life insurance benefits to eligible employees and, in 1993, adopted Statement of Financial Accounting Standard No.106, "Employers' Accounting for Postretirement Benefits Other Than Pensions."

### (8) Income Taxes

Income taxes in Japan comprise a corporation tax, enterprise tax and prefectural and municipal inhabitants' taxes.

The income tax effect of timing differences resulting from the elimination of intercompany profits and other consolidation entries is recognized as deferred income taxes. Although current and deferred enterprise tax is charged to selling, general and administrative expenses in conformity with accounting practices in Japan, a reclassification has been made to present income taxes in their entirety in the accompanying consolidated financial statements.

Enterprise tax for 1996, 1997 and 1998 totaled ¥1,135 million, ¥2,123 million and ¥928 million (\$7,030 thousand), respectively.

### (9) Revenue Recognition

Sales of products are recognized in the accounts upon shipments to customers.

### (10) Research and Development Costs

Research and development costs are charged to income as incurred.

### (11) Net income (loss) per share

The computation of net income per share is based on the weighted average number of shares outstanding.

### (12) Leases

Finance leases, other than those lease agreements which stipulate the transfer of ownership of the leased property, are accounted for as operating leases.

### 3. Inventories

Inventories at March 31, 1998 and 1997 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	1998	1997	1998
Finished products	¥48,035	¥44,743	\$363,902
Work in process	7,930	7,359	60,076
Raw materials and supplies	7,948	7,913	60,212
	¥63,913	¥60,015	\$484,189

### 4. Long-term Debt

Long-term debt at March 31, 1998 and 1997 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	1998	1997	1998
1.7% convertible bonds due 1998	¥14,800	¥14,800	\$112,121
2.65% straight bonds due 2004	10,000	-	75,758
2.175% straight bonds due 2002	10,000	-	75,758
Loans, principally from banks and			
insurance companies	41,372	37,019	313,424
	76,172	51,819	577,061
Less current maturities	23,021	7,965	174,402
	¥53,151	¥43,854	\$402,659

Assets pledged to secure bank loans and long-term debt at March 31, 1998 and 1997 were as follows:

	Millions of yen		Thousands of U.S. dollars	
	1998	1997	1998	
Time deposits	¥ 18	¥ 40	\$ 13 <b>6</b>	
Marketable securities	331	331	2,508	
Notes receivable	1,119	568	8,477	
Property, plant and equipment	86,283	86,232	653,659	
	¥87,751	¥87,171	\$664,780	

### 5. Depreciation

Depreciation charges were as follows:

		Thousands of U.S. dollars		
	1998	1997	1996	1998
Selling, general and administrative expenses	¥ 2,342	¥ 2,202	¥ 2,425	\$ 17,742
Manufacturing costs	¥19,224	¥18,965	¥18,721	\$145,636

### 6. Contingent Liabilities

Contingent liabilities at March 31, 1998 and 1997 were as follows:

	Millions	Millions of yen	
	1998	1997	1998
Notes discounted and endorsed	¥3,196	¥2,734	\$24,212
Guarantees	¥5,625	¥1,922	\$42,614

### 7. Leases

Annual rental expenses for the year ended March 31, 1998 were ¥1,113 million (\$8,432 thousand).

### 8. Legal Reserve

The Commercial Code of Japan provides that an amount equal to at least 10% of the amount paid as appropriations of retained earnings, including cash dividends and directors' and statutory auditors' bonuses paid, shall be appropriated as a legal reserve until such reserve equals 25% of capital stock. This reserve may be used to reduce a deficit or may be transferred to capital stock, but is not available for distribution as dividends. The legal reserve includes a proportionate share of the changes in the legal reserves of consolidated subsidiaries since their respective dates of acquisition.

### 9. Retained Earnings and Dividends

The amount of retained earnings available for dividends under the Commercial Code of Japan is based on the amount stated in the non-consolidated financial statements of the Company. Dividends are approved by the shareholders at a meeting held subsequent to the fiscal year to which the dividend is applicable. In addition, a semiannual interim dividend may be made by a resolution of the Board of Directors, subject to the limitations imposed by the Commercial Code.

On June 26, 1998, the shareholders authorized payment of a cash dividend to shareholders of record on March 31, 1998 of \$5.00 (\$0.04) per share, or a total of \$1,712 million (\$12,970 thousand).

### 10. Segment Information

The business and geographical segment information for the Company and its consolidated subsidiaries for the years ended March 31, 1998 and 1997 is outlined as follows:

Business Segments	Year ended March 31, 1998					
	Tires	Multiple Business	Total	Eliminations	Consolidated	
		Milli	ons of yen			
Sales to third parties	¥ 286,000	¥129,397	¥415,397	_	¥415,397	
Intergroup sales and transfers	126	8,900	9,026	¥(9,026)	_	
Total sales	286,126	138,297	424,423	(9,026)	415,397	
Operating expenses	280,858	132,757	413,615	(9,920)	403,695	
Operating income	¥ 5,268	¥ 5,540	¥ 10,808	¥ 894	¥ 11,702	
Total assets	¥ 292,743	¥114,428	¥407,171	¥33,249	¥ 440,420	
Depreciation	¥ 17,314	¥ 4,009	¥ 21,323	¥ 243	¥ 21,566	
Capital expenditure	¥ 19,569	¥ 6,465	¥ 26,034	¥ 1,195	¥ 27,229	
		Thousands	s of U.S. dolla	nrs		
Sales to third parties	\$2,166,667	Thousand: \$ 980,280	s of U.S. dolla \$3,146,947	nrs —	\$ 3,146,947	
Sales to third parties Intergroup sales and transfers	\$2,166,667 954			9 (68,378)	\$ 3,146,947	
•		\$ 980,280	\$3,146,947	_	\$ 3,146,947 ————————————————————————————————————	
Intergroup sales and transfers	954	\$ 980,280 67,424	\$3,146,947 68,378	\$ (68,378)		
Intergroup sales and transfers Total sales	954 2,167,621	\$ 980,280 67,424 1,047,704	\$3,146,947 68,378 3,215,325	\$ (68,378) (68,378)	3,146,947	
Intergroup sales and transfers Total sales Operating expenses	954 2,167,621 2,127,712	\$ 980,280 67,424 1,047,704 1,005,735	\$3,146,947 68,378 3,215,325 3,133,447	\$ (68,378) (68,378) (75,152)	3,146,947 3,058,295	
Intergroup sales and transfers Total sales Operating expenses Operating income	954 2,167,621 2,127,712 \$ 39,909	\$ 980,280 67,424 1,047,704 1,005,735 \$ 41,969	\$3,146,947 68,378 3,215,325 3,133,447 \$ 81,878		3,146,947 3,058,295 \$ 88,652	

	Year ended March 31, 1997					
	Tires	Multiple Business	Total	Eliminations	Consolidated	
		Milli	ons of yen			
Sales to third parties	¥ 283,884	¥118,768	¥402,652	_	¥ 402,652	
Intergroup sales and transfers	128	7,949	8,077	¥(8,077)	_	
Total sales	284,012	126,717	410,729	(8,077)	402,652	
Operating expenses	276,010	122,502	398,512	(10,173)	388,339	
Operating income	¥ 8,002	¥ 4,215	¥ 12,217	¥ 2,096	¥ 14,313	
Total assets	¥ 279,607	¥108,070	¥387,677	¥33,262	¥420,939	
Depreciation	¥ 17,485	¥ 3,453	¥ 20,938	¥ 229	¥ 21,167	
Capital expenditure	¥ 16,387	¥ 3,717	¥ 20,104	¥ 212	¥ 20,316	

Geographical Areas	Year ended March 31, 1998					
	Japan	North America	Other	Total	Eliminations	Consolidated
	Millions of yen					
Sales to third parties	¥339,882	¥64,966	¥10,549	¥415,397	_	¥415,397
Intergroup sales and transfers	22,436	2,818	_	25,254	Y(25,254)	<u> </u>
Total sales	362,318	67,784	10,549	440,651	(25,254)	415,397

68,189

¥ (405)

10,416

¥ 133

429,019

¥ 11,632

(25, 324)

70

403,695

¥ 11,702

350,414

¥ 11,904

Operating expenses
Operating income (loss)

	Thousands of U.S. dollars					
Sales to third parties	\$2,574,863	\$492,167	\$79,917	\$3,146,947	_	\$3,146,947
Intergroup sales and transfers	169,970	21,348	_	191,318	\$(191,318)	
Total sales	2,744,833	513,515	79,917	3,338,265	(191,318)	3,146,947
Operating expenses	2,654,652	516,583	78,909	3,250,144	(191,849)	3,058,295
Operating income (loss)	\$ 90,181	\$ (3,068)	\$ 1,008	\$ 88,121	\$ 531	\$ 88,652

	Year ended March 31, 1997				
	Japan	Foreign	Total	Eliminations	Consolidated
		Mi	illions of yer	1	
Sales to third parties	¥348,746	¥53,906	¥402,652	_	¥402,652
Intergroup sales and transfers	13,155	1,068	14,223	¥(14,223)	_
Total sales	361,901	54,974	416,875	(14,223)	402,652
Operating expenses	347,211	56,941	404,152	(15,813)	388,339
Operating income (loss)	¥ 14,690	¥(1,967)	¥ 12,723	¥ 1,590	¥ 14,313

Overseas Sales	Year ended March 31, 1998			
	North America	Other	Total	
	Millions of ye (Thousands of U.S. do			
(A) Overseas sales	¥68,101	¥51,253	¥119,354	
	\$(515,917)	\$(388,280)	\$(904,197)	
(B) Net sales			¥415,397	
			\$(3,146,947)	
(C) $(A)/(B) \times 100$	16.4%	12.3%	28.7%	

Overseas sales, which include export sales of the Company and its domestic consolidated subsidiaries and sales (other than exports to Japan) of its foreign consolidated subsidiaries, totaled \$100,141 million (\$807,589 thousand), or 24.9% of consolidated net sales, for the year ended March 31,1997.

### Report of Independent Certified Public Accountants



HIBIYA KOKUSAI BUILDING
2-3, UCHISAIWAI-CHO 2-CHOME,
CHIYODA-KU TOKYO
100-0011, JAPAN,
PHONE: 03-3503-1100
TELEX: 02224127 SACTOK J

The Board of Directors
The Yokohama Rubber Co., Ltd.

We have examined the consolidated balance sheets of The Yokohama Rubber Co., Ltd. and consolidated subsidiaries as of March 31, 1998 and 1997, and the related consolidated statements of income, shareholders 'equity and cash flows for the years ended March 31, 1998, 1997 and 1996 expressed in Japanese yen. Our examinations were made in accordance with auditing standards generally accepted in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the financial statements referred to above, expressed in Japanese yen, present fairly the financial position of The Yokohama Rubber Co., Ltd. and consolidated subsidiaries at March 31, 1998 and 1997 and the results of their operations and their cash flows for the years ended March 31, 1998, 1997 and 1996, in conformity with accounting principles generally accepted in Japan applied on a consistent basis.

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 1998 are presented solely for convenience. Our examination also included the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 1 to the consolidated financial statements.

Tokyo, Japan June 26, 1998

### **Corporate Data**

as of March 31, 1998

COMPANY NAME: The Yokohama Rubber Company, Limited

ESTABLISHED: October 13, 1917

PAID-IN CAPITAL: ¥38,909 million

HEAD OFFICE: 36-11, Shimbashi 5-chome, Minato-ku, Tokyo 105-8685, Japan PRODUCTION FACILITIES: Hiratsuka Factory and Mie, Mishima, Shinshiro, Ibaraki and

Onomichi plants

### Stock Information

AUTHORIZED NUMBER OF SHARES: 480,000,000

ISSUED NUMBER OF SHARES: 342,598,162 (unchanged from fiscal 1997 year-end)

NUMBER OF SHAREHOLDERS: 17,496 (up 2,808 from fiscal 1997 year-end)

AVERAGE SHARES PER SHAREHOLDER: 19,582

### Composition of Shareholders

Classification	Number of shareholders	Number of shares	Ratio
Individual & Other	16,786	45,909,191	13.40%
Central and Local Governments	1	1,000	0.00
Financial Institutions	107	168,582,682	49.21
Other Domestic Corporations	355	97,988,672	28.60
Overseas Shareholders	168	27,881,203	8.14
Securities Companies	79	2,235,414	0.65
Total	17,496	342,598,162	100.00

### Investor Information

SETTLEMENT DATE: March 31
GENERAL MEETING OF SHAREHOLDERS: June

TRANSFER AGENT: The Chuo Trust & Banking Co., Ltd.

7-1, Kyobashi 1-chome, Chuo-ku, Tokyo, Japan

DATE OF RECORD: March 31

### Board of Directors and Corporate Auditors

as of June 26, 1998

CHAIRMAN: Kazuo Motoyama

President: Seiji Hagiwara

EXECUTIVE DIRECTOR: Yasuo Tominaga Tire Group President and CEO, Yokohama Tire Corporation

MANAGING DIRECTORS: Ryohei Tsunokuma Tire Group Vice President, TPM Promotion and Original Equipment Tire Sales Div.

Kenzo Nakanishi Corporate Finance & Accounting Dept., Internal Audit Dept.

and Corporate Purchasing Dept.

Tadahiro Ikeda Tire Production Technology Development Dept.

Hiroshi Hirakawa New Business Development Dept., Intellectual Property Dept.,

Environmental Conservation Dept., Hiratsuka Factory and R&D Group

Toshihiko Hiyama Tire Overseas Sales Div.

Yoshiro Naitoh Multiple Business Group and Sports Group

DIRECTORS: Kazuhisa Akutagawa Business Process Reengineering Dept., MIS Dept.

and Tire Logistics Control Dept.

Atsushi Furukoshi MB Production Div.
Hisao Suzuki Tire Domestic Sales Div.
Koji Ikawa Tire Production Div.

Masaaki Kushida MB Planning Div.

Yasuyuki Ohno Secretariat, Corporate Planning Dept., Corporate Personnel Dept.,

Human Resources Development Dept. and Corporate General Affairs Dept.

Keimei Kiyoura Corporate Communications Dept. and Tire Planning Div.

Kazuo Okamoto Tire Technical Div. and TCT Development Dept.

Noriaki Tateno Corporate Purchasing Dept. Koji Amano MB Products Development Div.

Seiji Miyashita Tire Domestic Sales Div.

Takashi Yamashita Tire Marketing Div.

CORPORATE AUDITORS: Eika Yamagata

Susumu Fukuda Yasuyuki Wakahara Kengo Tomomatsu

### Network

### Overseas Representative Offices

### Düsseldorf Europe Head Office

Hansaallee 201, D-40549 Düsseldorf, F. R. GERMANY Tel: (0211)5374050 Fax: (0211)53740523

#### **Jeddah Office**

C/O Abdulaziz & Mohammed A. Aljomaih, P.O. Box 467, Jeddah 21411, SAUDI ARABIA Tel: 966-2-6605111 Fax: 966-2-6671417

### **Riyadh Office**

C/O Mitsubishi Corporation Services Office, P.O. Box 3254, Riyadh 11471, SAUDI ARABIA Tel: 966-1-4774470 Ext 34 Fax: 966-1-4788847

#### **Dubai Office**

P.O. Box 61170, Jebel Ali, Dubai, UNITED ARAB EMIRATES Tel: 971-4-817714 Fax: 971-4-817713

### Panama Office

Edificio Banco Central,  $4^{\rm o}$  Piso, Av. S, Lewis, Y Calle G Ortega, P.O. Box 9882, PANAMA 4, REP. de PANAMA Tel: 269-4545 Fax: 264-6538

### **Singapore Office**

50 Raffles Place, #22-05, Singapore Land Tower, SINGAPORE 048623 Tel: 226-1022 Fax: 221-9722 Tlx: 25763 YRC SIN

### **Seattle Office**

6406 South 196th Street Kent, WA 98032-1169, U.S.A. Tel: 253-395-9487 Fax: 253-395-9488

### Overseas Subsidiaries and Affiliates YOKOHAMA TIRE CORPORATION

Corporate Headquarters & Western Division

601 South Acacia Avenue, Fullerton, CA 92831, U.S.A. Tel: (714)870-3800 Fax: (714)870-3899

Toll Free: (800)423-4544

Southern Division

2800 Vista Ridge Drive Suwanee, GA 30174, U.S.A. Tel: (770)271-0900 Fax: (770)932-0560

Toll Free: (800)241-7051

 $Northern\ Division$ 

6101 Cane Run Road, Louisville, KY 40258, U.S.A. Tel: (502)933-5600 Fax: (502)937-8961

Toll Free: (800)368-8852

Plant

1500 Indiana Avenue, Salem, VA 24153, U.S.A. Tel: (540)389-5426 Fax: (540)375-0213

### YOKOHAMA TIRE (CANADA) INC.

Corporate Head Office

2445 Canoe Avenue, Coquitlam, B.C. V3K 6A9, CANADA

Tel: (604)464-6700 Fax: (604)464-6080

Toll Free: 1-800-661-4033

Western Regional Office & Distribution Center

2445 Canoe Avenue, Coquitlam, B.C. V3K 6A9, CANADA

Tel: (604)464-6554 Fax: (604)464-6380

Toll Free: 1-800-663-8464

Central Regional Office & Distribution Center

6310 B Vipond Drive Mississauga, Ontario L5T 1G2, CANADA

Tel: (905)795-0800 Fax: (905)795-0105

Toll Free: 1-800-387-4924

Eastern Regional Office & Distribution Center

10555 Henri-Bourassa Blvd. West, Saint-Laurent, Quebec H4S 1A1, CANADA

Tel: (514)332-9656 Fax: (514)332-8476

Toll Free: 1-800-361-9444

### YOKOHAMA TIRE PHILIPPINES, INC.

1E5, Clark Special Economic Zone Clark Field, Pampanga, PHILIPPINES

Tel: 63-45-599-3603~9 Fax: 63-45-599-3613

### YOKOHAMA TYRE VIETNAM COMPANY

Room 1906-07, Saigon Trade Center Building, 37 Ton Duc Thang Street, District 1st, Ho Chi Minh City, VIETNAM

Tel: (8)9100182 Fax: (8)9100183

### GTY TIRE COMPANY

Head Office

General Tire

1800 Continental Blvd. Charlotte, NC 28273, U.S.A.

Plant

General Tire Mount Vernon Plant Highway 142 South, Mount Vernon, IL 62864-0022, U.S.A. Tel: (618)242-7100 Fax: (618)242-8977

### YOKOHAMA TYRE AUSTRALIA PTY., LTD. (A.C.N 001-361 459) Head Office

100 100 Cil . . . . . . D . . . l

123-129 Silverwater Road, Silverwater, N.S.W. 2128, AUSTRALIA

[P.O. Box 6002, Silverwater, N.S.W. 2128, AUSTRALIA] Tel: (02)9647-2606 Fax: (02)9648-4786

Eastern Region

44 Egerton Street, Silverwater, N.S.W. 2128, AUSTRALIA [P.O. Box 6002, Silverwater, N.S.W. 2128, AUSTRALIA] Tel: (02)9647-2605 Fax: (02)9748-3887

Southern Region

91 Dohertys Road, Altona North, VIC. 3025, AUSTRALIA [P.O. Box 82, Altona North, VIC. 3025, AUSTRALIA] Tel: (03)9369-5133 Fax: (03)9369-6265

Northern Region

622 Boundary Road, Coopers Plains, QLD. 4108, AUSTRALIA

[P.O. Box 800, Archerfield, QLD. 4108, AUSTRALIA] Tel: (07)3275-2322 Fax: (07)3277-5340

North Queensland

76 Leyland Street, Garbutt, Townsville, QLD. 4810, AUSTRALIA

[P.O. Box 5523 MSO, Townsville, QLD. 4108, AUSTRALIA]

Tel: (07)4725-5477 Fax: (07)4725-2510

Northern Territory

426 Stuart Highway, Winnellie, N.T. 0820, AUSTRALIA [P.O. Box 39448, Winnellie, N.T. 0820, AUSTRALIA] Tel: (08)8947-0665 Fax: (08)8947-0664

South Australia

Tel: (08)8372-7801 Fax: (03)9369-6265

Western Region

521 Abernethy Road, Kewdale, W.A. 6105, AUSTRALIA [P.O. Box 108, Cloverdale, W.A. 6106, AUSTRALIA] Tel: (08)9353-1493 Fax: (08)9353-1153

### YOKOHAMA HPT LTD.

Unit 5/7 Humphreys Rd., Woodside Estate, Dunstable, Bedfordshire LU5 4TP, ENGLAND Tel: 01582-471471 Fax: 01582-471494

### YOKOHAMA ITALIA S.P.A.

25013 Carpenedolo, (Brescia) Viale Santa Maria 48, P.O.Box 17, ITALIA

Tel: 030-9697161 Fax: 030-9965327

#### YOKOHAMA (SUISSE) SA

CH-1562 Corcelles-Prés-Payerne, La Maladaire, SWITZERLAND

Tel: 026-6605555 Fax: 026-6603465

### YOKOHAMA SCANDINAVIA AB

Box 910, Spjutvagen 7, S-175 29 Jarfalla, SWEDEN Tel: 08-445-7888 Fax: 08-761-7075

### YOKOHAMA FRANCE S.A.

2, Rue Le Corbusier B.P. 806, 95198 Goussainville Cédex, FRANCE

Tel: 01-39928222 Fax: 01-39883024

### YOKOHAMA REIFEN GmbH

Hansaallee 201, D-40549 Düsseldorf, F.R. GERMANY Tel: (0211)52940 Fax: (0211)529446

### YOKOHAMA AUSTRIA GmbH

Kolbegasse 66, A-1230 Wien, AUSTRIA Tel: 01-616315013 Fax: 01-616315090

### YOKOHAMA DANMARK A/S

GL. Loge Landevej 135, DK-2502 Valby, DENMARK Tel: 03645-0046 Fax: 03645-4549

### YOKOHAMA TIRE TAIWAN CO., LTD.

Suite 601 6th Floor No. 88, Sec 2, Chung Hsiao E. Rd. Taipei, TAIWAN R.O.C.

Tel: 2-2356-8528 Fax: 2-2391-9242

### YOKOHAMA CORPORATION OF AMERICA

601 South Acacia Avenue, Fullerton, CA 92831, U.S.A.

### YOKOHAMA CORPORATION OF NORTH AMERICA

Head Office

1500 Indiana Avenue, Salem, VA 24153, U.S.A.

### YOKOHAMA RUBBER (THAILAND) CO., LTD.

Head Office

14F/C-3 Thosapol Land 3 BLDG. 947 MOO 12 Bangna-Trad Road, KM3 Bangna Prakanong, Tel: 2-361-8821 Fax: 2-361-8824

Plant

Eastern Seaboard Industrial Estate, 64 MOO 4 Tombol Pluakdaeng, Amphur Pluakdaeng, Rayong 21140, THAILAND

Tel: 38-954-625 Fax: 38-954-635

### SAS RUBBER COMPANY

474 Newell Street, Painesville, OH 44077, U.S.A. Tel: (440)352-3321 Fax: (440)352-6975

### PRGR USA CORPORATION

3051 Fujita Street, Torrance, CA 90505, U.S.A. Tel: (310)534-3700 Fax: (310)534-5622