11-year Key Financial and Non-Financial Data

Fiscal year ending December 31

		Japanese GAAP			IFRS						
	Unit	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Financial Data												
Profit and Loss												
Sales revenue	(Billions of yen)	629.9	596.2	646.3	650.2	650.5	551.1	670.8	860.5	985.3	1,094.7	1,235.0
Business profit	(Billions of yen)	54.5	42.3	58.3	59.3	50.1	35.9	62.2	70.1	99.1	134.4	166.6
Business profit margin	(%)	8.7	7.1	9.0	9.1	7.7	6.5	9.3	8.1	10.1	12.3	13.5
Profit attributable to owners of parent	(Billions of yen)	36.3	18.8	40.0	35.6	42.0	26.3	65.5	45.9	67.2	74.9	105.4
Financial Position												
Total assets	(Billions of yen)	710.7	903.0	920.8	855.8	907.6	860.4	985.0	1,151.1	1,600.5	1,735.5	1,998.4
Interest-bearing debt	(Billions of yen)	190.9	336.4	315.6	260.4	239.9	207.8	177.2	238.7	469.4	438.0	535.8
Equity attributable to owners of parent	(Billions of yen)	339.0	348.8	379.8	374.0	418.9	415.5	525.3	614.4	739.6	894.0	1,030.9
Management Indicators												
Ratio of equity attributable to owners of parent*1	(%)	47.7	38.6	41.2	43.7	46.2	48.3	53.3	53.4	46.2	51.5	51.6
Return on assets*2	(%)	5.0	2.3	4.4	4.0	4.8	3.0	7.1	4.3	4.9	4.5	5.6
Return on equity*3	(%)	11.0	5.5	11.1	9.5	10.6	6.3	13.9	8.1	9.9	9.2	11.0
D/E ratio*4	(times)	0.56	0.96	0.83	0.70	0.57	0.50	0.34	0.39	0.63	0.49	0.52
Cash Flows												
Cash flows from operating activities	(Billions of yen)	57.5	75.4	60.5	82.8	75.4	78.3	68.3	39.2	159.7	94.5	135.6
Cash flows from investing activities	(Billions of yen)	(55.1)	(166.5)	(29.7)	(43.1)	(43.6)	(27.9)	(4.5)	(46.4)	(344.0)	(1.4)	(241.3)
Free cash flows	(Billions of yen)	2.5	(91.1)	30.7	39.7	31.7	50.4	63.8	(7.1)	(184.3)	93.1	(105.7)
Cash flows from financing activities	(Billions of yen)	(6.4)	100.2	(28.1)	(64.9)	(35.5)	(46.6)	(55.2)	35.2	205.8	(63.2)	68.3
Investment												
Capital expenditures*5	(Billions of yen)	50.9	35.9	39.9	46.9	51.3	28.1	38.8	54.9	62.4	79.2	110.0
Depreciation & amortization*5	(Billions of yen)	31.4	33.2	34.6	36.8	36.0	36.8	37.7	41.9	49.8	56.0	64.1
R&D expenses	(Billions of yen)	14.2	14.5	15.1	15.2	15.0	14.1	15.3	16.0	18.0	19.8	21.4
Dividend per Share												
Cash dividends per share	(yen)	39※7	52	62	62	64	64	65	66	84	98	134
Dividend payout ratio*6	(%)	17.3	44.4	24.9	27.9	24.5	39.0	15.9	23.0	20.0	20.9	20.0
Earnings per share	(yen)	226.07	117.17	249.32	222.12	261.61	164.09	408.47	286.38	419.32	467.81	668.55

*1: Ratio of equity attributable to owners of parent = Total equity attributable to owners of parent / Total assets × 100 *2: Return on assets = Profit attributable to owners of parent / Assets (average of previous and current fiscal period) × 100
*3: Return on equity = Profit attributable to owners of parent / Total equity attributable to owners of parent (average of previous and current fiscal period) × 100 *4: D/E ratio = Interest-bearing debt / Total equity attributable to owners of parent
*5: From 2019 onward, depreciation & amortization expenses related to right-of-use assets under IFRS 16 "Leases" are excluded. *6: Dividend payout ratio = Cash dividends per share / Net income per share *7: Effective July 1, 2015, the Company conducted a one-for-two reverse stock split.

11-year Key Financial and Non-Financial Data

Fiscal year ended December 31

		Japanese GAAP			IFRS						
	Unit	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Non-Financial Data												
Business												
Patents	(items)	4,941	5,109	5,480	5,675	5,956	6,291	6,009	6,242	6,479	6,370	6,402
Tire production volume*8	(thousand tons)	681	662	685	678	866	799	962	1,000	955	1,217	1,303
Environment												
Greenhouse gas emissions (Scope 1-2) (consolidated)*9	(thousand tons)	697	714	716	720	1,270	1,155	1,300	1,241	1,082	1,136	1,140
Greenhouse gas emissions (Scope 3) (consolidated)*10	(thousand tons)	23,831	23,920	23,237	22,055	24,155	22,578	25,701	26,661	25,718	40,405	55,644
Total energy consumption*10	(MWh)	1,313,523	1,341,111	1,353,082	1,333,451	1,787,203	1,678,571	1,879,142	1,837,184	1,726,924	2,175,878	2,287,975
Total amount of waste (consolidated)	(tons)	32,901	35,782	43,991	53,044	52,564	48,275	52,628	48,865	54,632	59,339	60,218
Recycling rate (consolidated)	(%)	96	91	97	95	96	95	95	98	93	95	95
Total water withdrawal (consolidated)	(thousand m^3)	8,682	8,925	8,266	8,102	8,718	8,036	8,494	8,247	9,164	9,717	10,164
Implementation rate of biodiversity preservation activity at production sites	(%)	40	41	43	47	49	49	50	50	50	43	45
Number of production sites implementing biodiversity conservation activities	(sites)	12	14	18	20	21	21	21	21	21	20	21
Cumulative number of trees planted and saplings provided under YOKOHAMA Forever Forest activities	(trees/saplings)	682,394	756,039	853,047	943,788	997,401	1,039,318	1,089,655	1,197,915	1,242,307	1,399,664	1,490,853
Cumulative CO_2 absorption and fixation amount	(tons)	576	711	858	1,009	1,173	1,358	1,576	1,649	1,888	2,112	2,376
Employees												
Total number of employees (consolidated)		22,187	24,610	25,439	26,274	27,428	27,252	27,222	28,468	33,617	34,198	34,471
Total number of employees (non-consolidated)		5,263	5,242	5,245	5,473	5,543	5,574	5,257	5,399	5,480	5,562	5,559
Percentage of female employees (non-consolidated)	(%)	6.6	6.7	6.8	7.1	7.3	7.4	7.5	7.2	7.3	7.7	8.0
Percentage of persons with disabilities (domestic)*11	(%)	2.0	2.3	2.2	2.2	2.4	2.5	2.6	2.7	2.6	2.5	2.6
Number of employees taking childcare leave (non-consolidated)*12		30	31	192	257	250	236	228	229	238	223	209
Lost-time injury frequency rate (consolidated)*13		0.38	0.60	0.50	0.36	0.30	0.24	0.18	0.28	0.28	0.37	0.23

*8: Total volume based on tire product weight *9: Actual greenhouse gas emissions from fiscal 2019 onwards (Scope 1-2) include actual emissions from Yokohama TWS before its acquisition. *10: Calculated by including the results of Yokohama TWS from fiscal 2024 onward.
*11: The combined ratio of the four companies: Yokohama Rubber, Yokohama Peer Support, Yokohama Tire Japan, and Yokohama Rubber MB Japan. *12: From fiscal 2017 onward, results include not only childcare leave based on law, but also those who took childcare leave under our own system. *13: An indicator of the frequency of occupational accidents, expressed as the number of employees experiencing lost worktime due to occupational accidents per million total hours worked.