Editorial Policy

About This Report

The Yokohama Rubber Group publishes integrated reports to help shareholders, investors, and all other stakeholders gain an accurate understanding of the Group's management strategies and overall business activities, while building relationships of mutual trust and deepening constructive dialogue. We believe that the provision of financial information, such as business performance data, business overviews, and management strategies, is essential for increasing corporate value in a sustained manner. At the same time, it is important to systematically identify and explain non-financial information, including information on societal and environmental matters, our employees, and corporate governance. We began publishing this report in fiscal 2022 in order to further enhance and integrate our disclosure of non-financial information.

This report is structured around the Group's material topics. It provides clear explanations about how we seek to help address societal issues and create economic value by building on strengths we have cultivated over more than a century, including our technological capabilities and our global production and supply network. By presenting our path to medium- to long-term growth from both financial and non-financial perspectives, we will further promote value co-creation with our stakeholders and help build a more sustainable future. Through this report, we hope to provide even more stakeholders with a deeper understanding of the Yokohama Rubber Group.

Key Features of this Report

This year, we have restructured the report based on our Corporate Value Formula.

In this report, we present our story of sustained growth aimed at enhancing corporate value through increasing profitability, enhancing growth expectations, and reducing the cost of capital, and have organized it into the following four chapters:

- 1. Value Creation Story: Corporate Value
- 2. Maximizing Value Delivery and Returns: Improving Profitability
- 3. Sustainable Growth Through New Value Creation: Enhancing Growth Expectations
- 4. The Foundations of Corporate Value and Value Proposition: Reducing Cost of Capital

Corporate Value Equation

1. Corporate Value = **2. Improving Profitability** (Maximizing short-term opportunities; Steadily building earnings from existing businesses; Generating earnings contributions from growth investments) — (**4. Reducing Cost of Capital** (Meeting market expectations; **Reducing the perceived risk** for investors to lower the cost of capital) − **3. Enhancing Growth Expectations** (Enhancing future growth potential; Expanding mid- to long-term opportunities; Laying the groundwork in areas where we can draw on our strengths))

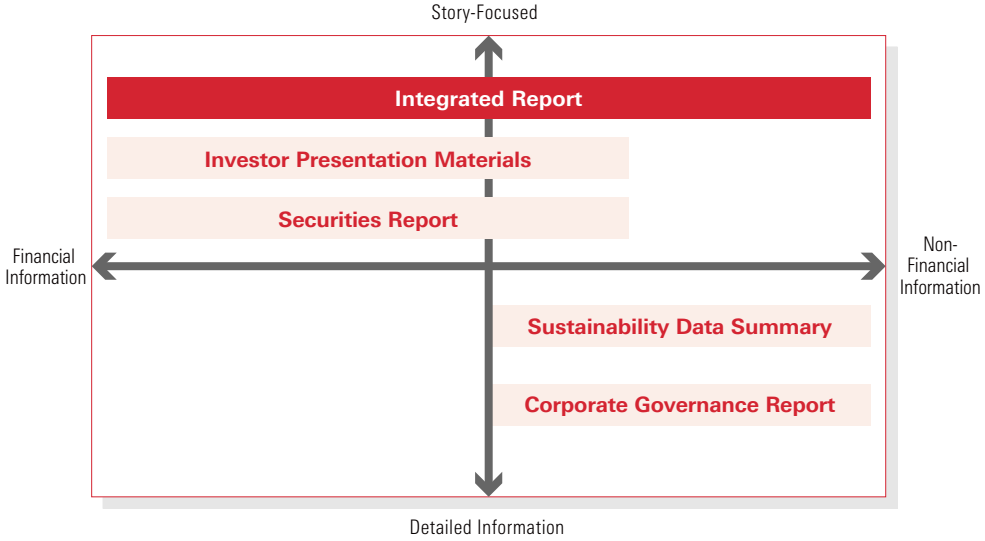
Editorial Policy and Reporting Scope

In preparing this report, we have referred to the International Integrated Reporting Framework advocated by the IFRS Foundation and the Guidance for Collaborative Value Creation of the Ministry of Economy, Trade and Industry. The report is structured around Yokohama Rubber's material topics.

- Reporting Scope: The Yokohama Rubber Co., Ltd. and its consolidated subsidiaries
- Reporting Period: January 1, 2025 through December 31, 2025 * Information includes some activities undertaken in or after January 2026.
- Publication Date: June 2026
- Cautionary Note Regarding Forward-Looking Information:

This report contains forward-looking statements on the Yokohama Rubber Group's projections, targets, plans, strategies, and other matters. These statements are based on determinations made from information available at the time this report was published. Actual performance and other metrics may differ from these forward-looking statements due to a variety of factors.

Overview of Information Disclosure



Yokohama Rubber's Online Information

Corporate Website



https://www.y-yokohama.com/global/

Financial Information



https://www.y-yokohama.com/global/ir/financial/

Non-Financial Information



https://www.y-yokohama.com/global/sustainability/