

11-year Key Financial and Non-Financial Data

Years ended December 31

» Japan GAAP

	Unit	FY2012	FY2013	FY2014	FY2015
Financial Data					
Profit and Loss					
Sales revenue	(Billions of yen)	559.7	601.6	625.2	629.9
Business profit	(Billions of yen)	49.7	56.6	59.1	54.5
Business profit margin	(%)	8.9	9.4	9.4	8.7
Profit attributable to owners of parent	(Billions of yen)	32.6	35.0	40.5	36.3
Financial Position					
Total assets	(Billions of yen)	543.8	653.6	734.5	710.7
Interest-bearing debt	(Billions of yen)	146.3	175.3	184.3	190.9
Equity attributable to owners of the parent	(Billions of yen)	204.2	270.8	323.6	339.0
Management Indicators					
Ratio of equity attributable to owners of parent ^{*1}	(%)	37.5	41.4	44.1	47.7
Return on assets ^{*2}	(%)	6.2	5.8	5.8	5.0
Return on equity ^{*3}	(%)	17.8	14.7	13.6	11.0
D/E ratio ^{*4}	(Times)	0.72	0.65	0.57	0.56
Cash Flows					
Cash flows from operating activities	(Billions of yen)	59.2	46.7	59.0	57.5
Cash flows from investing activities	(Billions of yen)	(30.5)	(44.6)	(53.7)	(55.1)
Free cash flows	(Billions of yen)	28.6	2.1	5.3	2.5
Cash flows from financing activities	(Billions of yen)	(30.7)	8.5	(0.1)	(6.4)
Investment					
Capital expenditures ^{*5}	(Billions of yen)	28.1	33.5	55.3	50.9
Depreciation & Amortization ^{*5}	(Billions of yen)	25.0	24.0	27.4	31.4
R&D expenses	(Billions of yen)	12.8	12.6	13.4	14.2
Return on Invested Capital	(%)	8.7	7.2	8.1	7.3
Dividends per share					
Annual	(yen)	20	22	26	39 ^{*7}
Dividend payout ratio ^{*6}	(%)	20.44	20.31	10.37	17.25
Earnings per share	(yen)	97.87	108.32	250.67	226.07
Non-financial Data					
Business					
Patents		4,223	4,589	4,868	4,941
Tire production volume ^{*8}	(thousand tons)	602	596	668	681
Environment					
Emissions of greenhouse gases Scope 1-2 (consolidated)	(thousand tons)	617	610	685	697
Emissions of greenhouse gases Scope 3 ^{*9} (consolidated)	(thousand tons)	–	23,301	30,844	23,831
Total energy consumption ^{*10}	(MWh)	–	–	1,231,611	1,313,523
Total amount of waste (consolidated)	(tons)	26,757	18,165	30,967	32,901
Recycling rate (consolidated)	(%)	97	93	97	96
Total water withdrawal (consolidated)	(thousand m ³)	8,380	8,525	8,660	8,682
Biodiversity preservation activity implementation rate at production sites (%)	(%)	15	32	32	40
Number of production sites implementing biodiversity preservation activities		4	10	10	12
Cumulative number of trees planted and saplings provided under YOKOHAMA Forever Forest Activities		391,371	487,384	602,232	682,394
Cumulative CO ₂ absorption and fixation volume (tons)	(tons)	228	329	447	576
Employees					
Total number of employees (consolidated)		19,412	19,770	21,441	22,187
Total number of employees (non-consolidated)		5,428	5,336	5,316	5,263
Percentage of female employees (non-consolidated)	(%)	5.9	6.3	6.6	6.6
Percentage of persons with disabilities (domestic) ^{*11}	(%)	2.1	2.1	2.1	2.0
Number of employees taking childcare leave (non-consolidated)		12	10	15	30
Rate of lost-worktime injuries (consolidated) ^{*12}		0.44	0.59	0.08	0.38

*1. Ratio of equity attributable to owners of parent = Total equity attributable to owners of parent / Total assets × 100

*2. Return on assets = Profit attributable to owners of parent / Assets (average of previous and current fiscal period) × 100

*3. Return on equity = Profit attributable to owners of parent / Total equity attributable to owners of parent (average of previous and current fiscal period) × 100

*4. Debt-to-equity ratio = Interest bearing debt / Total equity attributable to owners of parent

*5. From 2019 onwards, depreciation on right-of-use assets is excluded due to the application of IFRS 16 Leases.

*6. Payout ratio = Dividend per share / Earnings per share

» IFRS

FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
596.2	646.3	650.2	650.5	551.1	670.8	860.5
42.3	58.3	59.3	50.1	35.9	62.2	70.1
7.1	9.0	9.1	7.7	6.5	9.3	8.1
18.8	40.0	35.6	42.0	26.3	65.5	45.9
903.0	920.8	855.8	907.6	860.4	985.0	1,151.1
336.4	315.6	260.4	239.9	207.8	177.2	238.7
348.8	379.8	374.0	418.9	415.5	525.3	614.4
38.6	41.2	43.7	46.2	48.3	53.3	53.4
2.3	4.4	4.0	4.8	3.0	7.1	4.3
5.5	11.1	9.5	10.6	6.3	13.9	8.1
0.96	0.83	0.70	0.57	0.50	0.34	0.39
75.4	60.5	82.8	75.4	78.3	68.3	39.2
(166.5)	(29.7)	(43.1)	(43.6)	(27.9)	(4.5)	(46.4)
(91.1)	30.7	39.7	31.7	50.4	63.8	(7.1)
100.2	(28.1)	(64.9)	(35.5)	(46.6)	(55.2)	35.2
35.9	39.9	46.9	51.3	28.4	38.8	54.9
33.2	34.6	36.8	36.0	37.5	38.3	41.9
14.5	15.1	15.2	15.0	14.1	15.3	16.0
3.0	5.7	6.1	6.5	4.5	8.2	5.2
52	62	62	64	64	65	66
44.38	24.87	27.91	24.46	39.00	15.91	23.05
117.17	249.32	222.12	261.61	164.09	408.47	286.38
5,109	5,480	5,675	5,956	6,291	6,009	6,242
662	685	678	866	799	962	1,000
714	716	720	1,052	986	1,099	1,051
23,920	23,237	22,055	24,155	22,578	25,701	26,661
1,341,111	1,353,082	1,333,451	1,787,203	1,678,571	1,879,142	1,837,184
35,782	43,991	53,044	52,564	48,275	51,884	48,865
91	97	95	96	95	95	98
8,925	8,266	8,102	8,718	8,036	8,494	8,247
41	43	47	49	49	50	50
14	18	20	21	21	21	21
756,039	853,047	943,788	997,401	1,039,318	1,089,655	1,197,915
711	858	1,009	1,173	1,358	1,576	1,649
24,610	25,439	26,274	27,428	27,252	27,222	28,468
5,242	5,245	5,473	5,543	5,574	5,257	5,399
6.7	6.8	7.1	7.3	7.4	7.5	7.2
2.3	2.2	2.2	2.4	2.5	2.6	2.7
31	30	35	37	40	35	42
0.60	0.50	0.36	0.26	0.20	0.18	0.24

*7. On July 1, 2015, the Company conducted a one-for-two reverse stock split.

*8. Total volume based on tire product weight

*9. Calculated and disclosed since FY2013

*10. Calculated and disclosed since FY2014

*11. Four companies, The Yokohama Rubber Co., Ltd., Yokohama Peer Support Co., Ltd., Yokohama Tire Japan Co., Ltd., Yokohama Industrial Products Japan Co., Ltd.

*12. An indicator of the frequency of occupational accidents, expressed as the number of employees experiencing lost worktime due to occupational accidents per million total hours worked.