

Financial Data

		Japan GAAP			
	Unit	FY2011 ¹⁷	FY2012	FY2013	FY2014
Profit and Loss					
Sales revenue	(Billions of yen)	465.1	559.7	601.6	625.2
Business profit	(Billions of yen)	26.3	49.7	56.6	59.1
Business profit margin	(%)	5.7	8.9	9.4	9.4
Profit attributable to owners of parent	(Billions of yen)	11.6	32.6	35.0	40.5
Financial Position					
Total assets	(Billions of yen)	501.8	543.8	653.6	734.5
Interest-bearing debt	(Billions of yen)	162.0	146.3	175.3	184.3
Equity attributable to owners of the parent	(Billions of yen)	162.2	204.2	270.8	323.6
Management Indicators					
Ratio of equity attributable to owners of parent ¹¹	(%)	32.3	37.5	41.4	44.1
Return on assets ¹²	(%)	2.4	6.2	5.8	5.8
Return on equity ¹³	(%)	7.1	17.8	14.7	13.6
D/E ratio ¹⁴	(Times)	1.00	0.72	0.65	0.57
Cash Flows					
Cash flows from operating activities	(Billions of yen)	8.1	59.2	46.7	59.0
Cash flows from investing activities	(Billions of yen)	(26.7)	(30.5)	(44.6)	(53.7)
Free cash flows	(Billions of yen)	(18.5)	28.6	2.1	5.3
Cash flows from financing activities	(Billions of yen)	12.8	(30.7)	8.5	(0.1)
Investment					
Capital expenditures ¹⁵	(Billions of yen)	22.4	28.1	33.5	55.3
Depreciation & Amortization ¹⁵	(Billions of yen)	19.9	25.0	24.0	27.4
R&D expenses	(Billions of yen)	9.3	12.8	12.6	13.4
Return on Invested Capital	(%)	4.8	8.7	7.2	8.1
Dividends per share					
Annual	(yen)	7	20	22	26
Dividend payout ratio ¹⁶	(%)	20.19	20.44	20.31	10.37
Earnings per share	(yen)	34.68	97.87	108.32	250.67

Non-financial Data

	Unit	FY2011	FY2012	FY2013	FY2014
Business					
Patents ¹⁹		3,817	4,223	4,589	4,868
Tire production volume ¹⁰	(thousand tons)	644	602	596	668
Environment					
Emissions of greenhouse gases Scope 1-2	(thousand tons)	642	617	610	685
Emissions of greenhouse gases Scope 3 ¹¹	(thousand tons)	—	—	23,301	30,844
Total energy consumption ¹²	(MWh)	—	—	—	1,231,611
Total amount of waste (consolidated)	(thousand tons)	32,070	26,757	18,165	30,967
Recycling rate (consolidated)	(%)	96	97	93	97
Total water withdrawal (consolidated)	(thousand m ³)	9,011	8,380	8,525	8,660
Biodiversity preservation activity implementation rate at production sites (%)	(%)	8	15	32	32
Number of production sites implementing biodiversity preservation activities		2	4	10	10
Cumulative number of trees planted and saplings provided under YOKOHAMA Forever Forest Activities		308,879	391,371	487,384	602,232
Cumulative CO ₂ absorption and fixation volume (tons)	(tons)	143	228	329	447
Employees					
Total number of employees (consolidated)		19,272	19,412	19,770	21,441
Total number of employees (non-consolidated)		5,488	5,428	5,336	5,316
Percentage of female employees (non-consolidated)	(%)	5.8	5.9	6.3	6.6
Percentage of persons with disabilities (domestic) ¹³	(%)	1.8	2.1	2.1	2.1
Number of employees taking childcare leave (non-consolidated)		10	12	10	15
Rate of lost-worktime injuries (consolidated) ¹⁴		0.36	0.44	0.59	0.08

IFRS						
FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
629.9	596.2	646.3	650.2	650.5	551.1	670.8
54.5	42.3	58.3	59.3	50.1	35.9	62.2
8.7	7.1	9.0	9.1	7.7	6.5	9.3
36.3	18.8	40.0	35.6	42.0	25.9	65.5
710.7	903.0	920.8	855.8	907.6	860.4	985.0
190.9	336.4	315.6	260.4	239.9	207.8	177.2
339.0	348.8	379.8	374.0	418.9	415.5	525.3
47.7	38.6	41.2	43.7	46.2	48.3	53.3
5.0	2.3	4.4	4.0	4.8	2.9	7.1
11.0	5.5	11.1	9.5	10.6	6.2	13.9
0.56	0.96	0.83	0.70	0.57	0.50	0.34
57.5	75.4	60.5	82.8	75.4	78.3	68.3
(55.1)	(166.5)	(29.7)	(43.1)	(43.6)	(27.9)	(4.5)
2.5	(91.1)	30.7	39.7	31.7	50.4	63.8
(6.4)	100.2	(28.1)	(64.9)	(35.5)	(46.6)	(55.2)
50.9	35.9	39.9	46.9	51.3	28.4	38.8
31.4	33.2	34.6	36.8	36.0	37.5	38.3
14.2	14.5	15.1	15.2	15.0	14.1	15.3
7.3	3.0	5.7	6.1	6.5	4.5	8.2
39 ^{a8}	52	62	62	64	64	65
17.25	44.38	24.87	27.91	24.46	39.00	15.91
226.07	117.17	249.32	222.12	261.61	164.09	408.47

- *1. Ratio of equity attributable to owners of parent = Total equity attributable to owners of parent / Total assets × 100
- *2. Return on assets = Profit attributable to owners of parent / Assets (average of previous and current fiscal period) × 100
- *3. Return on equity = Profit attributable to owners of parent / Total equity attributable to owners of parent (average of previous and current fiscal period) × 100
- *4. Debt-to-equity ratio = Interest-bearing debt / Total equity attributable to owners of parent
- *5. From 2019 onwards, depreciation on right-of-use assets is excluded due to the application of IFRS 16 Leases.
- *6. Payout ratio = Dividend per share / Earnings per share
- *7. The accounting period from FY2012 onwards was changed from April 1 - March 31 to January 1 - December 31. For this reason, nine months of financial results are reported for FY2011.
- *8. On July 1, 2015, the Company conducted a one-for-two reverse stock split.

FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
4,941	5,109	5,480	5,675	5,956	6,291	6,009
681	662	685	678	866	799	962
697	714	716	720	1,052	986	1,099
23,831	23,920	23,237	22,055	24,155	22,580	25,701
1,313,523	1,341,111	1,353,082	1,333,451	1,787,203	1,678,571	1,858,043
32,901	35,782	43,991	53,044	52,564	48,275	52,558
96	91	97	95	96	95	95
8,682	8,925	8,266	8,102	8,718	8,036	8,494
40	41	43	47	49	49	50
12	14	18	20	21	21	21
682,394	756,039	853,047	943,788	997,401	1,039,318	1,089,655
576	711	858	1,009	1,173	1,358	1,576
22,187	24,610	25,439	26,274	27,428	27,252	27,222
5,263	5,242	5,245	5,473	5,543	5,574	5,257
6.6	6.7	6.8	7.1	7.3	7.4	7.5
2.0	2.3	2.2	2.2	2.4	2.5	2.6
30	31	30	35	37	40	35
0.38	0.60	0.50	0.36	0.26	0.20	0.20

- *9. Includes pending patents.
- *10. Total volume based on tire product weight
- *11. Calculated and disclosed since FY2013
- *12. Calculated and disclosed since FY2014
- *13. Four companies, The Yokohama Rubber Co., Ltd., Yokohama Peer Support Co., Ltd., Yokohama Tire Japan Co., Ltd., Yokohama Industrial Products Japan Co., Ltd.
- *14. An indicator of the frequency of occupational accidents, expressed as the number of employees experiencing lost worktime due to occupational accidents per million total hours worked.