

(2) Full year

	Unit	2020		2021		2022		2023	
Profit and Loss		Actual	YoY Change	Actual	YoY Change	Actual	YoY Change	FY Projection	YoY Change
Sales revenue	Billion	551.1	-99.4	670.8	+119.7	860.5	+189.7	1,000.0	+139.5
Business profit	Billion	35.9	-14.3	62.2	+26.3	70.1	+7.9	90.0	+19.9
Business profit margin	%	6.5%	-1.2%	9.3%	+2.8%	8.1%	-1.2%	9.0%	+0.9%
Operating profit	Billion	36.0	-22.6	83.6	+47.6	68.9	-14.8	92.5	+23.6
Profit attributable to owners of parent	Billion	26.3	-15.7	65.5	+39.2	45.9	-19.6	62.5	+16.6

Factor Analysis of Business Profit (YoY)							
Exchange rate difference	Billion	-0.8		+4.4		+13.2	
Raw material prices	Billion	+12.4		-16.1		-34.4	
Volume, Prices/ MIX, Special factor	Billion	-18.6		+24.4		+32.4	
Production costs	Billion	-8.1		+6.5		-4.1	
Fixed cost	Billion	+8.1		-0.5		-4.9	
YOHT	Billion					+7.4	
Y-TWS	Billion						+3.0
MB, ATG, Other	Billion	-7.4		+7.6		-1.7	
Total	Billion	-14.3		+26.3		+7.9	
							+19.9

Business Segment								
Tires	Sales revenue	Billion	399.2	-52.5	470.2	+71.0	598.5	+128.3
	Business profit	Billion	24.0	-6.8	42.5	+18.5	44.7	+2.2
	Business profit margin	%	6.0%	-0.8%	9.0%	+3.0%	7.5%	-1.6%
YOHT	Sales revenue	Billion	65.1	-5.7	107.3	+42.2	155.8	+48.5
	Business profit	Billion	8.8	-1.6	14.7	+5.9	22.1	+7.4
	Business profit margin	%	13.5%	-1.2%	13.7%	+0.2%	14.2%	+0.5%
Y-TWS	Sales revenue	Billion						102.0
	Business profit	Billion						3.0
	Business profit margin	%						2.9%
Tire total	Sales revenue	Billion					754.3	890.0
	Business profit	Billion					66.8	83.7
	Business profit margin	%					8.9%	9.4%
MB	Sales revenue	Billion	79.0	-40.3	84.4	+5.4	96.2	+11.8
	Business profit	Billion	2.9	-5.4	3.8	+0.9	4.0	+0.2
	Business profit margin	%	3.7%	-3.3%	4.5%	+0.8%	4.1%	-0.4%

Geographical Segment (by Customer Location)								
Tires	Japan	Billion	174.9	-16.0	182.3	+7.4	199.0	+16.7
	North America	Billion	105.7	-15.7	129.3	+23.6	196.7	+67.4
	Asia	Billion	61.8	-8.1	82.0	+20.3	110.7	+28.7
	Other regions	Billion	56.8	-12.8	76.6	+19.8	92.1	+15.5
YOHT	Japan	Billion	0.1	-0.4	0.1	+0.0	0.2	+0.0
	North America	Billion	28.4	-2.2	54.1	+25.7	82.7	+28.6
	Asia	Billion	4.5	+0.2	5.7	+1.2	6.0	+0.3
	Other regions	Billion	32.1	-3.3	47.3	+15.2	66.9	+19.6
Tire total	Japan	Billion						
	North America	Billion						
	Asia	Billion						
	Other regions	Billion						
MB	Japan	Billion	45.9	-25.5	48.7	+2.7	51.8	+3.2
	North America	Billion	15.2	-7.6	16.3	+1.1	23.6	+7.4
	Asia	Billion	12.2	-4.8	14.7	+2.5	15.5	+0.8
	Other regions	Billion	5.7	-2.5	4.8	-0.9	5.3	+0.5
Other	Japan	Billion	6.2	-1.1	6.6	+0.4	6.8	+0.2
	North America	Billion	0.1	+0.1	0.3	+0.1	0.3	-0.0
	Asia	Billion	1.4	+0.2	2.0	+0.6	2.8	+0.8
	Other regions	Billion	—	—	—	—	—	—

Capital expenditures	Billion	28.4		38.8		54.9		69.0
Depreciation & Amortization	Billion	37.5		38.3		41.9		51.0
R&D expenses	Billion	14.1		15.3		16.0		

*The figures presented here are net of expenditures for and amortization of lease assets as of 2019.

*From fiscal 2022, the results of YOHT are included in the tire business. YOHT's results are shown for reference.

*Capital expenditure and depreciation & amortization in the FY2023 projection don't include the Y-TWS portion.

*Forecasts shown above are based on currently available information. Actual results may differ due to various factors in the future.