

(2) Full year

	Unit	2019		2020		2021		2022		
Profit and Loss		Actual	YoY Change	Actual	YoY Change	Actual	YoY Change	FY Projection	YoY Change	
Sales revenue	Billion	650.5	+0.2	551.1	-99.4	670.8	+119.7	855.0	+184.2	
Business profit	Billion	50.1	-9.1	35.9	-14.3	62.2	+26.3	62.5	+0.3	
Business profit margin	%	7.7%	-1.4%	6.5%	-1.2%	9.3%	+2.8%	7.3%	-2.0%	
Operating profit	Billion	58.6	+5.1	36.0	-22.6	83.6	+47.6	60.5	-23.1	
Profit attributable to owners of parent	Billion	42.0	+6.3	26.3	-15.7	65.5	+39.2	42.0	-23.5	
Factor Analysis of Business Profit (YoY)										
Exchange rate difference	Billion	-2.6		-0.8		+4.4		+9.9		
Raw material prices	Billion	+3.1		+12.4		-16.1		-35.8		
Volume, Prices/ MIX, Special factor	Billion	-7.0		-18.6		+24.4		+32.4		
Production costs	Billion	-3.1		-8.1		+6.5		-3.0		
Fixed cost	Billion	-1.9		+8.1		-0.5		-8.0		
YOHT	Billion							+5.5		
MB, ATG, Others	Billion	+2.4		-7.4		+7.6		-0.6		
Total	Billion	-9.1		-14.3		+26.3		+0.3		
Business Segment										
Tire	Sales revenue	Billion	451.7	-3.1	399.2	-52.5	470.2	+71.0	587.0	+116.8
	Business profit	Billion	30.8	-11.5	24.0	-6.8	42.7	+18.7	38.0	-4.7
	Business profit margin	%	6.8%	-2.5%	6.0%	-0.8%	9.1%	+3.1%	6.5%	-2.6%
YOHT	Sales revenue	Billion	70.8	+2.1	65.1	-5.7	107.3	+42.2	161.0	+53.7
	Business profit	Billion	10.4	+1.9	8.8	-1.6	14.7	+5.9	20.2	+5.5
	Business profit margin	%	14.7%	+2.4%	13.5%	-1.2%	13.7%	+0.2%	12.5%	-1.2%
Tire total	Sales revenue	Billion							748.0	
	Business profit	Billion							58.2	
	Business profit margin	%							7.8%	
MB	Sales revenue	Billion	119.3	+1.6	79.0	-40.3	84.4	+5.4	97.0	+12.6
	Business profit	Billion	8.3	+0.9	2.9	-5.4	3.8	+0.9	5.4	+1.6
	Business profit margin	%	7.0%	+0.7%	3.7%	-3.3%	4.5%	+0.8%	5.6%	+1.1%
Geographical Segment (by Customer Location)										
Tire	Japan	Billion	190.9	-3.9	174.9	-16.0	182.3	+7.4		
	North America	Billion	121.4	-0.1	105.7	-15.7	129.3	+23.6		
	Asia	Billion	69.9	+0.4	61.8	-8.1	82.0	+20.3		
	Other regions	Billion	69.6	+0.4	56.8	-12.8	76.6	+19.8		
YOHT	Japan	Billion	0.5	+0.3	0.1	-0.4	0.1	+0		
	North America	Billion	30.6	-1.7	28.4	-2.2	54.1	+25.7		
	Asia	Billion	4.3	+0.6	4.5	+0.2	5.7	+1.2		
	Other regions	Billion	35.4	+2.9	32.1	-3.3	47.3	+15.2		
MB	Japan	Billion	71.5	+0.9	45.9	-25.5	48.7	+2.7		
	North America	Billion	22.8	+2.7	15.2	-7.6	16.3	+1.1		
	Asia	Billion	16.9	-1.7	12.2	-4.8	14.7	+2.5		
	Other regions	Billion	8.2	-0.4	5.7	-2.5	4.8	-0.9		
Other	Japan	Billion	7.4	-0.2	6.2	-1.1	6.6	+0.4		
	North America	Billion	0.1	+0	0.1	+0.1	0.3	+0.1		
	Asia	Billion	1.2	-0.2	1.4	+0.2	2.0	+0.6		
	Other regions	Billion	—	—	—	—	—	—		
Capital expenditures										
	Billion	51.3		28.4		38.8		57.6		
Depreciation & Amortization										
	Billion	36.0		37.5		38.3		40.7		
R&D expenses										
	Billion	15.0		14.1		12.0				

*The figures presented here are net of expenditures for and amortization of lease assets as of 2019.

*FY2020 results do not include the Hamatite business, which has been reclassified as a "discontinued operation".

*From fiscal 2022, the results of ATG are included in the tire business. ATG's results are shown for reference.

*Forecasts shown above are based on currently available information. Actual results may differ due to various factors in the future.