

Yokohama Rubber Group at a Glance

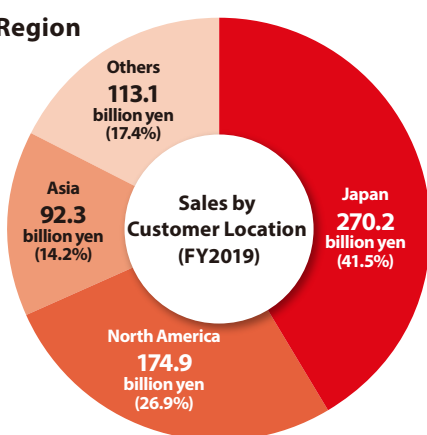
Number of employees **27,428**

Number of applicable subsidiaries **122**

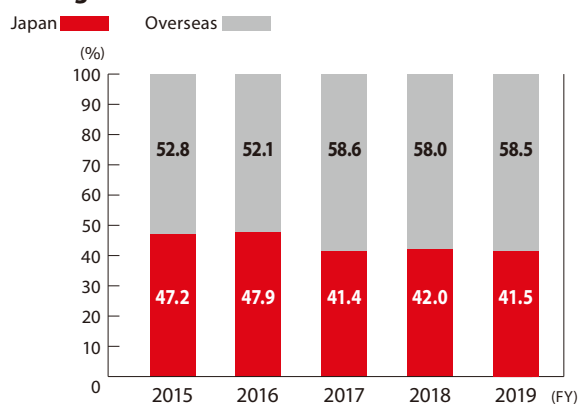
Main Regions Where Yokohama Rubber Is Developing Its International Operations



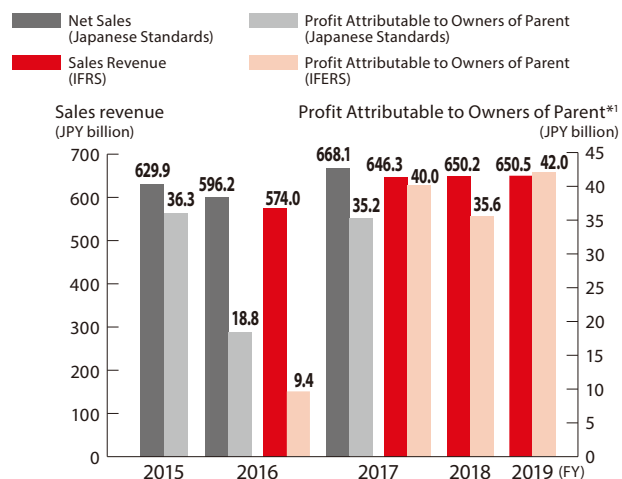
Sales by Region



Change in Sales Ratio

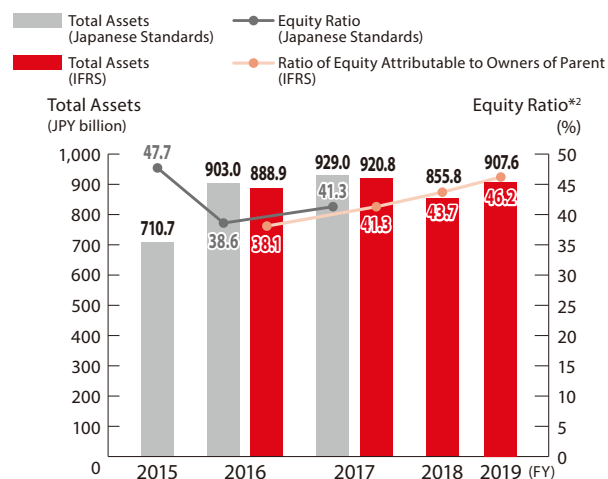


Net Sales (consolidated) and Profit Attributable to Owners of Parent



*1: Profit Attributable to Owners of Parent under IFRS

Total Assets and Equity Ratio (consolidated)



*2: Ratio of Equity Attributable to Owners of Parent under IFRS