

## Yokohama Rubber Group at a Glance (as of December 31, 2016)

<b>Company Name</b>	The Yokohama Rubber Co., Ltd.	<b>Number of Employees</b>	24,610 (consolidated)
<b>Establishment</b>	October 13, 1917	<b>Number of Shareholders</b>	10,663
<b>Paid-in Capital</b>	JPY 38,909 million	<b>Number of Shares Issued and Outstanding</b>	169,549,081
<b>Net Sales</b>	JPY 596,193 million (FY2016)	<b>Number of Consolidated Subsidiaries</b>	135
<b>Fiscal Year End</b>	December 31	<b>Stock Exchange Listings</b>	Tokyo and Nagoya
<b>Chairman and Representative Member of the Board</b>	Tadanobu Nagumo	<b>Our Worldwide Locations</b>	Japan, the USA, Canada, Australia, Germany, the Philippines, Vietnam, China, Thailand, Russia, etc.
<b>President and Representative Director</b>	Masataka Yamaishi (appointed in March 2017)	<b>Website</b>	<a href="http://www.y-yokohama.com/global/">http://www.y-yokohama.com/global/</a>
<b>Head Office</b>	36-11 Shimbashi 5-chome, Minato-ku, Tokyo 105-8685, Japan		

### ● Main Products

#### Tires

Yokohama Rubber manufactures a wide range of tires, tubes, aluminum foil and automotive components for passenger vehicles, trucks and buses, light-duty trucks, construction vehicles, and industrial vehicles

#### MB\*

Yokohama Rubber supplies conveyor belts, rubber plates, various hoses, fenders, oil-spill containment booms, marine hoses, rubber molded products, air springs, highway joints, rubber support, waterproof materials, water stopping materials, sound- and vibration-proof materials, adhesives, sealants, coatings, encapsulants, and aerospace products.

\* MB stands for Multiple Business. This term is collectively used by Yokohama Rubber to refer to a diversified and growing business portfolio.

#### ATG\*

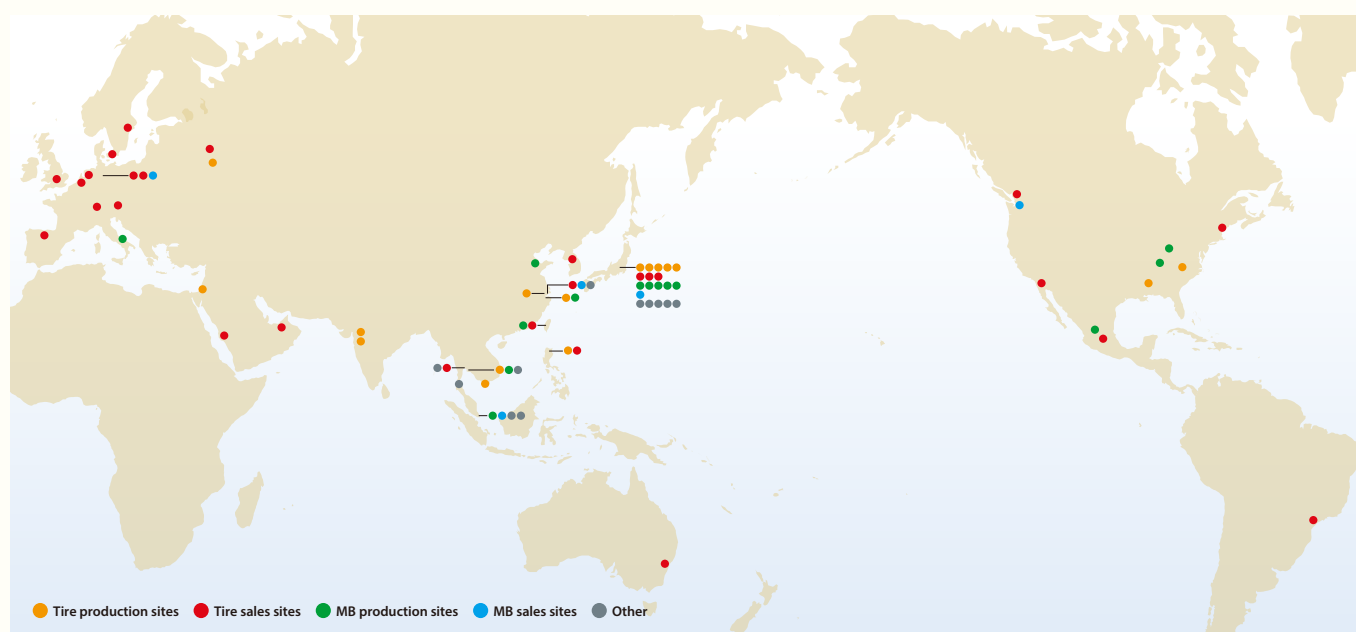
Production of a wide range of different types of tire for use on agricultural machinery, industrial vehicles, construction vehicles, forestry machinery, etc.

\* The Alliance Tire Group product family

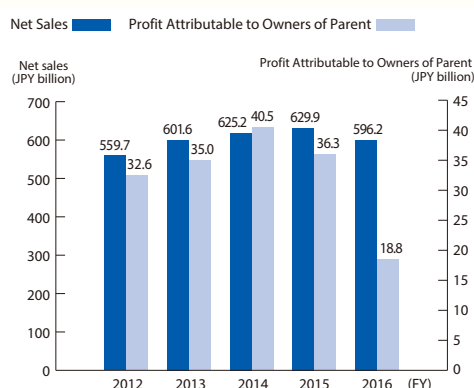
#### Other

Sporting goods, information processing services, real estate leasing, and others

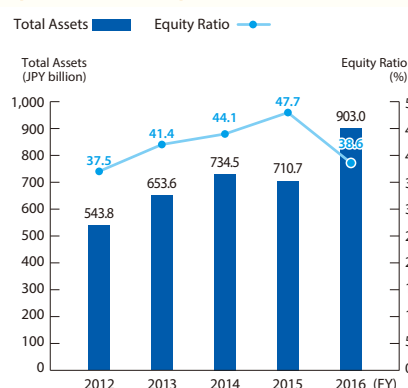
### ● The Main Regions Where Yokohama Rubber Is Developing Its International Operations (as of March 2017)



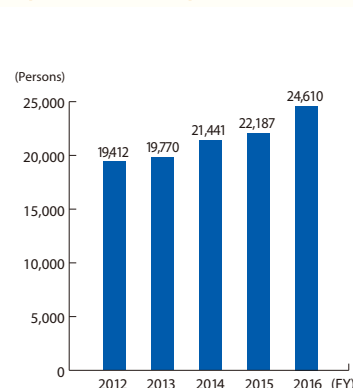
### ● Net Sales (consolidated) and Profit Attributable to Owners of Parent

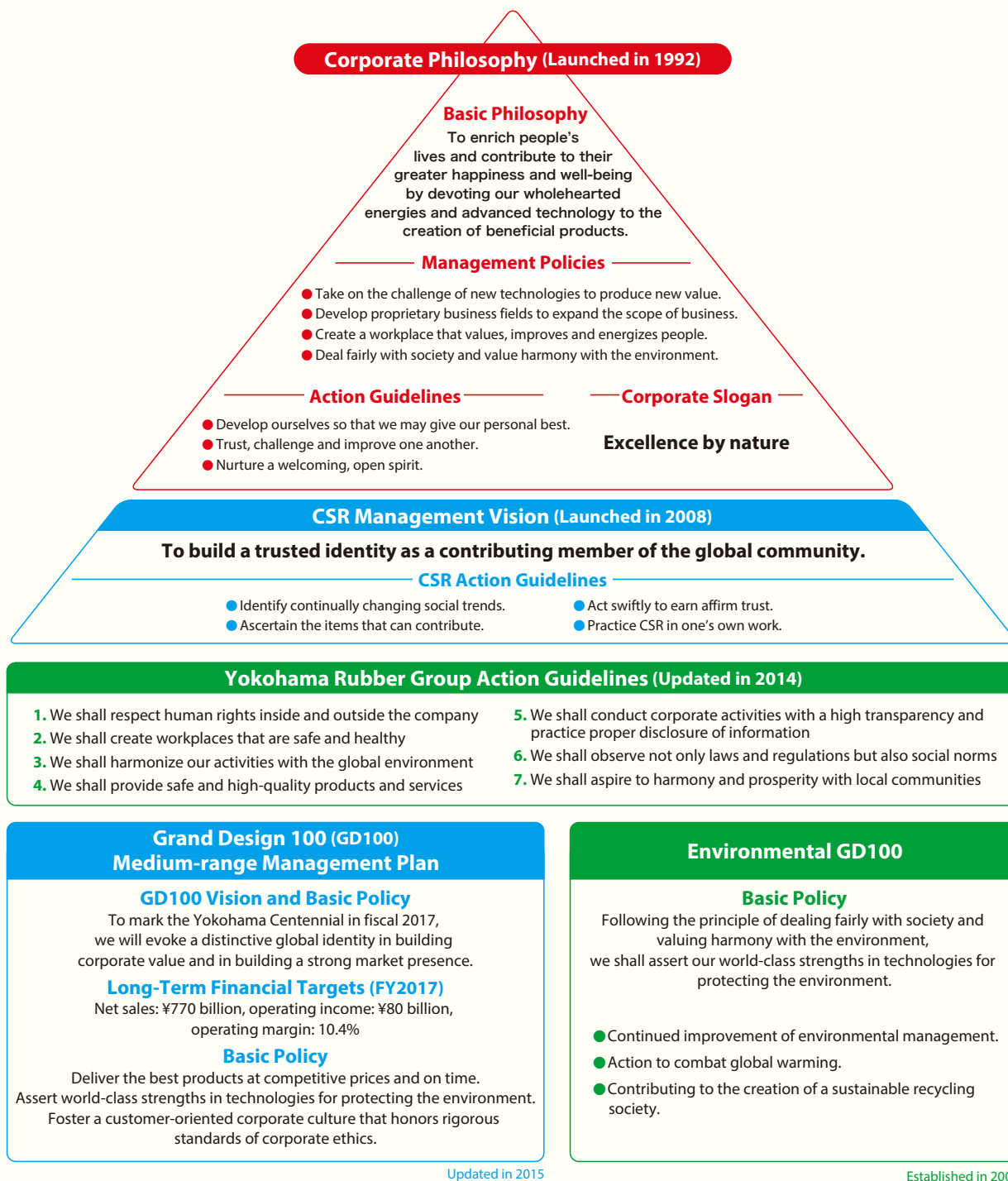


### ● Total Assets and Equity Ratio (consolidated)



### ● Number of Employees (consolidated)





## The Founding Spirit

1. Production business is a social service. Its purpose is to make people's lives more convenient and enjoyable. Its aim should be to offer good, useful products at moderate prices.
2. There must be a basic commitment to delivering quality products unrivaled by those of competitors.
3. Management should adhere to the principles of fairness and consideration. The mission of a fair, honest management is to ensure capital, share the fruits of endeavor with its workers, and fulfill its responsibilities to consumers to act, in other words, rationally.
4. A company should have as few employees as possible and make the best use of the productivity of machines. This is the great secret for improving efficiency.
5. The success or failure of a business depends on how much one is willing to study, and with how much determination, to mutually improve and grow. Accordingly, one must make a great effort.