

CSR REPORT 2014

Editorial Policy

Our stakeholders are advised that within this report a focus has been placed upon those representative measures of the Yokohama Rubber Group that are being promoted to realize the CSR management vision of “To build a trusted identity as a contributing member of the global community”.

From a medium-term perspective, this brochure has been compiled to convey in easily-understood terms what Yokohama Rubber thinks it should be doing, and is doing, with regard to the message of “protecting the environment and people around the world”. In the Annual Activity Report, in accordance with the seven core subjects of ISO26000 framework, a review from managers has been offered along with measures that are being undertaken both domestically and overseas.

Please note that the organization names and affiliations appearing in the report are current as of April, 2014.

As is the case each year, in the CSR Report online edition, information corresponding to the GRI Guidelines (Version 3) Application Level B is listed.

CSR Web

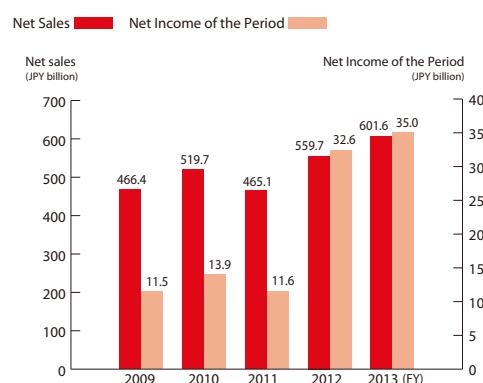
<http://www.yrc.co.jp/csr/en/>

Yokohama Rubber Group at a Glance (as of December 31, 2013)

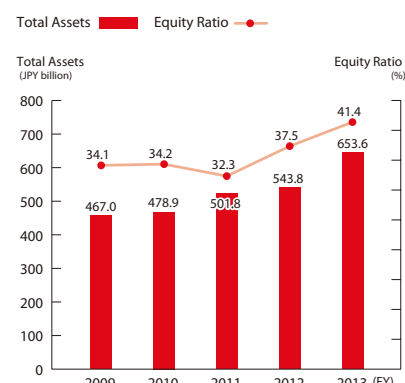
Company Name	The Yokohama Rubber Co., Ltd.	Number of Employees	19,770 (consolidated)
Establishment	October 13, 1917	Number of Shareholders	13,612
Paid-in Capital	JPY 38,909 million	Number of Shares Issued and Outstanding	342,598,162
Net Sales	JPY 601,629 million (consolidated)	Number of Consolidated Subsidiaries	121
Fiscal Year End	December 31	Number of Affiliates Accounted for by the Equity Method	2
Chairman and CEO and Representative Director	Tadanobu Nagumo	Our Worldwide Locations	Japan, the USA, Canada, Australia, Germany, the Philippines, Vietnam, China, Thailand, Russia, etc.
President and Representative Director	Hikomitsu Noji	Website	http://www.yrc.co.jp/global/index.html
Head Office	36-11 Shimbashi 5-chome, Minato-ku, Tokyo, Japan 105-8685		

*In order to be consistent with overseas subsidiaries with respect to consolidated accounting practices, etc., it was decided to shift the date of financial closing from March 31 to December 31 as of the 2011 financial year.

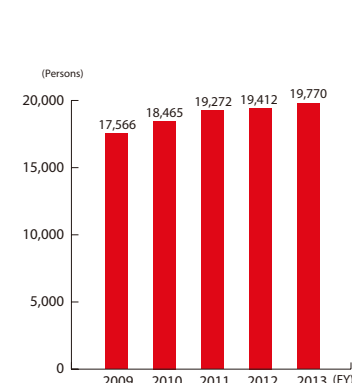
Net Sales and Net Income (consolidated)



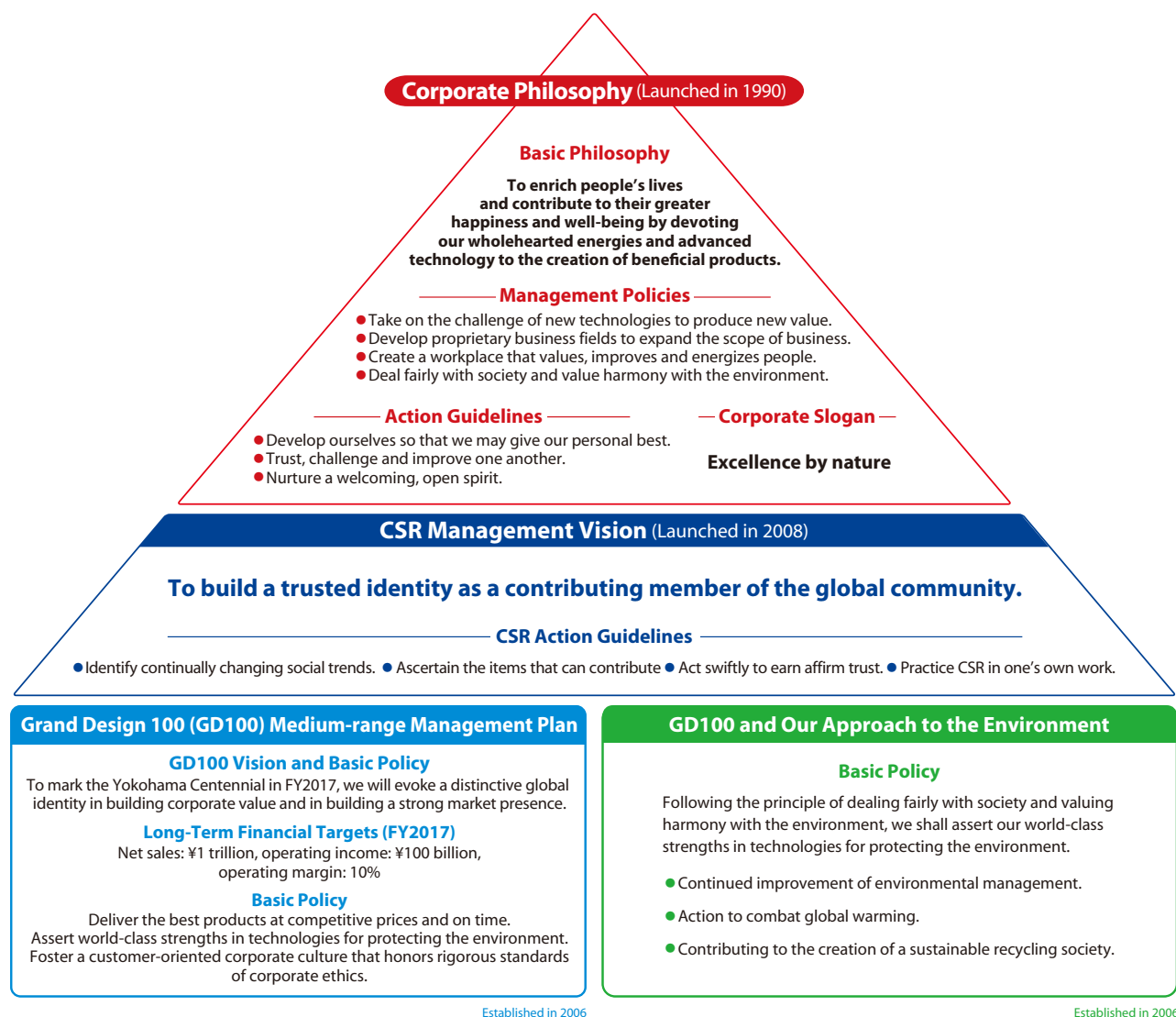
Total Assets and Equity Ratio (consolidated)



Number of Employees (consolidated)



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Notes Concerning Forward-Looking Statements

This report contains projections, statements regarding plans and objectives, and other forward-looking statements. All such statements are made based on assumptions and judgments derived from information available as of March 2014, and are subject to risks and uncertainties that could cause actual performance to differ, including not only the business activities of the Yokohama Rubber Group but also global and economic trends and changes in the global environment. We hope for your understanding on this point.

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