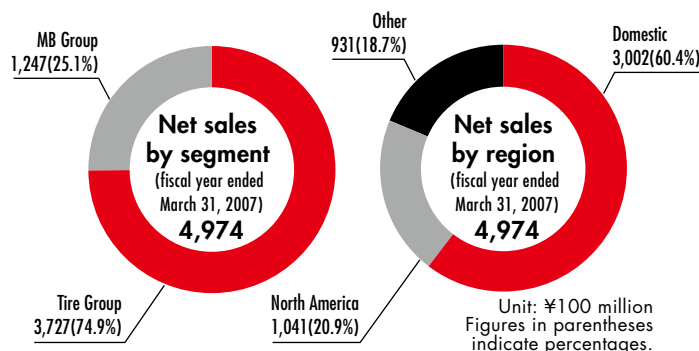


# The Yokohama Rubber Group in Overview

The Yokohama Rubber Group consists of Yokohama Rubber itself, 181 subsidiaries, and 56 affiliates. The ratio of Tire Group sales to sales from the MB Group is three to one, and overseas sales' contribution to total sales is 40%.



## Tire Group

The Tire Group manufactures and distributes tires, tubes, aluminum wheels, and automotive parts for passenger cars, trucks and buses, light trucks, construction and mining equipment, industrial vehicles, aircraft, and other applications.

### Subsidiaries and Affiliates: 196

- 10 manufacturer/distributors, including  
Yokohama Tire Corporation  
Yokohama Tire Philippines, Inc.  
Hangzhou Yokohama Tire Co., Ltd.  
Yokohama Tire Manufacturing (Thailand) Co., Ltd.  
Other
- 186 distributors, including  
Yokohama Tire Tokyo Hanbai, Co., Ltd.  
Yokohama Tire Kinki Hanbai Co., Ltd.  
Yokohama Tire (Canada) Inc.  
Yokohama Tyre Australia Pty. Ltd.  
Yokohama Corporation of America  
Other



## Yokohama Rubber at a Glance

Company Name:	The Yokohama Rubber Co., Ltd.
Established:	October 13, 1917
Head Office:	36-11, Shimbashi, 5-chome, Minato-ku Tokyo 105-8685, Japan
President and Representative Director:	Tadanobu Nagumo
Paid-in Capital:	¥38,900 million
Net Sales:	¥497,400 million (fiscal year ended March 31, 2007)
Number of Employees:	15,423 (as of March 31, 2007)
Factory and Plants:	8 in Japan (one factory and seven plants) 15 overseas*

\*Manufacturer/distributors and manufacturers overseas

## MB Group

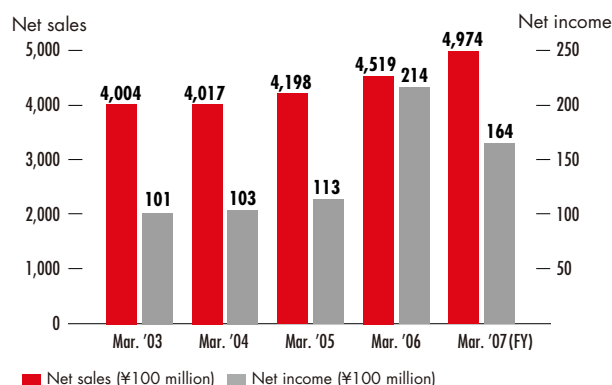
"MB" stands for "multiple business" (i.e., diversified and expanded operations). The MB Group produces and distributes a diversity of products, including conveyor belts, hoses, industrial products, adhesives, aircraft products, and golf products.

### Subsidiaries and Affiliates: 41

- 11 manufacturer/distributors, including  
SAS Rubber Company  
YH America, Inc.  
SC Kingflex Corporation  
Yokohama Rubber (Thailand) Co., Ltd.  
Other
- 30 distributors and other operations, including  
Yokohama Rubber MBE Corporation  
PRGR Co., Ltd.  
Yokohama Aerospace America, Inc.  
Hamagomu Aicom Inc.  
Hamagomu Real Estate Co., Ltd.  
Other



## Trends in net sales and net income



## Trends in total assets and equity ratio

